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KIGALI INSTITUTE OF SCIENCE AND TECHNOLOGY

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**FACULTY OF ENGINEERING  
DEPARTMENT OF CIVIL ENGINEERING AND ENVIRONMENTAL  
TECHNOLOGY  
A THESIS REPORT  
ON**

**“DEVELOPMENT OF PARKING STRATEGIES IN KIGALI CITY”**

*Submitted by:*

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*Under the Guidance of:*

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*Submitted in partial fulfillment of the requirements for the award of*

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**C E R T I F I C A T E**

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## DECLARATION

I hereby declare that the thesis entitled **“DEVELOPMENT OF PARKING STRATEGIES IN KIGALI CITY”** submitted for the Degree of Master of Science is my original work and the thesis has not formed the basis for the award of any Degree, Diploma, Fellowship of similar other titles. It has not been submitted to any other University or Institution for the award of any Degree or Diploma.

Place: Kigali

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Date: 13<sup>th</sup> December 2013

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**BONAFIDE CERTIFICATE**

Certified that this thesis titled **“DEVELOPMENT OF PARKING STRATEGIES IN KIGALI CITY”** is the bonafide work of MUNYENTWALI Régis (REGO: PG2011567) who carried out the research under my supervision. Certified further that to the best of my knowledge the work reported herein does not form part of any other thesis or dissertation on the basis of which a degree or award was conferred on an earlier occasion for this or any other candidate.

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## **ABSTRACT**

Parking management is an important component of contemporary travel demand management strategy. The lack of information about parkers' behavior in the Central Business District makes it difficult to develop effective parking strategies. The effectiveness of many parking strategies depends on influencing parking choice on willingness to pay parking fee or to use public transport. To understanding the factors affecting these choices is of considerable practical importance. The purpose of this study is to understand parkers' behavior on willingness to pay parking fee (WTP) in the Central Business District of Kigali City, to develop number of parking strategies and hence to recommend the appropriate strategies for the City of Kigali.

This project research, analysis parking choice behavior based on a stated preference (SP) dataset collected in various locations in Kigali City Center, for on-street and off street parking. The willingness to Pay (WTP) method was used to evaluate parking behavior and willingness to pay parking fees. In order to ensure unbiased collection of data, a stratified random sampling technique was used on this research. Both responsive (Stated Preference) as well as informative data were collected with the help of questionnaire surveys. Additionally, a set of parking survey methods was used to study the parking duration (turnover), the parking usage through the analysis of the parking stress in the area and the parking accumulation and occupancy. Furthermore, the parking survey data were used to forecast the parking situation in the area of study in five years to come, from 2014 to 2018.

Therefore, after doing a thorough analysis about the problem, the researcher found out that the existing parking management condition was in an alarming situation and recommended that a quick action has to be taken by the concerned parties, especially for on-street parking, by referring to the findings of this research. Finally, the research also develops a number of strategies that can be used to solve a problem parking in the City of Kigali. The main strategy is to apply the 85% rule, where the higher rates should be charged on blocks with higher occupancies, and lower rates on blocks with lower occupancies.

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## **ABBREVIATIONS**

**HOV:** High Occupation Vehicle

**WTP:** Willingness-To-Pay

**TODs:** Transit-oriented Developments

**SP:** Stated Preference

**RP:** Revealed Preference

**VOT:** Value of Time

**RTDA:** Rwanda Transport Development Agency

**KIST:** Kigali Institute of Science and Technology

**AM :** Ante Meridiem (Morning Time)

**CBD :** Central Business District

**KCC :** Kigali City Council

**KIST :** Kigali Institute of Science and Technology

**MININFRA :** Ministry of Infrastructure

**RRA :** Rwanda Revenue Authority

**RwF :** Rwandan Francs

**BRT:** Bus Rapid Transit

**Min.** Minutes

## **Chapter 1 : GENERAL INTRODUCTION**

### **1.1. Back Ground**

The city of Kigali is a rapidly growing city with an annual population growth rate of 5.40% according to the Kigali City conceptual Master plan (1). As the population grows, the vehicle ownership increases likewise.

It has been estimated that out of 8,760 hours of a year, the automobile averagely runs for only 400 hours, leaving as many as 8,360 hours when it is parked, which means that approximately 95% of the time, the automobile is parked (2). According to records of Rwanda Revenue Authority, number of vehicles was increased from 2,792 vehicles in 2005 to 5,370 vehicles in 2011. Basing on the above situation, City of Kigali needs to develop parking strategies.

Parking strategy is one of the most powerful means urban planners and policy makers can use to manage travel demand and traffic in city centers. In many countries, governments are increasingly using parking strategies as a means of reducing urban road traffic. Many researchers believe that parking measures are effective means of reducing congestion. Parking standards in Kigali are currently defined in terms of a minimum requirement for different land uses. Given the political willingness of parking policies and the lack of evidence of the effects of actual changes to parking policies in Kigali, there is need for research into the potential effects of such policies. The purpose of this research is to study the potential response of city center bound travelers to parking restriction policies through a response model based on stated preference data. This research will help understand the role of parking strategies in developing sustainable transportation programs.

Parking can be effectively managed through several types of policy interventions.

These include controls on the number of parking spaces, their spatial distribution, parking costs, parking time limits, residential parking permits, taxes, provision of employee parking, and levels of policy enforcement. The total amount of parking available in the city center can affect the amount of traffic entering the area, and the location and layout of these spaces can affect the movement of traffic within the center. On-street parking reduces the traffic capacity of roads in the center.

Parking management can be used to encourage people to shift from private cars to public transportation. Parking policy, however, can have other effects on travel patterns. It may encourage people to travel to other destinations, change the time of day of the trip, and

change or cancel their activities. In the long run, it may even cause businesses to move outside the existing business district, thereby dispersing activities and increasing dependency on the private vehicle. Such a response to a new parking policy may increase congestion and air pollution in the long term, and thus achieve the reverse effects of those intended in implementing the measure.

The objective of a parking-management program should be to increase the attractiveness of the CBD as much as possible by encouraging people to change their choice of travel mode and travel time without discouraging them from coming to the city center. A good parking strategy should restrain commuting by car without hindering shoppers and people doing personal business. The benefits and costs of parking management programs should be carefully studied before implementation. Benefits include reduced travel time and costs for some users, improved downtown amenity, and potentially improved economic activity, reduced air pollution, noise pollution, and a reduced need to expand highways.

To evaluate the potential benefits of parking measures and to learn how parking policy functions as a powerful transportation-planning tool, we need an improved understanding of people's responses to them. We need to understand how parking strategies affect the demand for and the supply of parking, and how parking demand and supply in turn affect the vitality and value of the CBD.

## **1.2. OBJECTIVES OF THE STUDY**

### **1.2.1. GENERAL OBJECTIVE**

This project research will be carried out to develop suitable parking strategies in Kigali City, specifically in Central Business District, the center of Kigali city. The research idea comes from an existing problem of insufficient and inappropriate parking that suffers City of Kigali in general.

Objective of this study, is to find solution of parking problems in the area of study and solution will be achieved by referring to good practices used in other cities.

Additionally, a set of parking survey methods will be used to study the parking duration (turnover), the parking usage through the analysis of the parking stress in the area and the parking accumulation and occupancy. Furthermore, the parking survey data will be used to forecast the parking situation in the area of study.



The study helps to understand the level and extent of parking phenomenon in Kigali City. As a result it enables to develop appropriate parking strategies with all necessary requirements. This will provide an everlasting solution to the problem of parking in Kigali City. Parking strategies has the potential of reducing enormous burden of parking and driving in Kigali City at the same time provides safety to pedestrians. This study is an attempt to increase the efficiency of parking service; improve journey time reliability for road users; to enhance the built and natural environment; to make City of Kigali a safer place and to raise revenue for the council to reinvest in transport services and measures

### **1.2.2. SPECIFIC OBJECTIVES**

The specific objectives that encourage the researcher to carry out this study are:

- To improve journey time reliability for road users;
- To increase turnover of the most convenient spaces. This increases consumer convenience;
- facilitates deliveries, and reduces cruising for parking (searching for an unoccupied space)
- Reduces the number of spaces needed to meet demand, reducing total parking costs, and allowing more compact development.
- Encourages longer-term parkers to use less convenient spaces (such as off-street or urban fringe), and encourages travelers (particularly commuters) to use alternative modes when possible.
- To make City of Kigali a safer place for road users

### **1.3. PROBLEM STATEMENT**

The main problem which arises in City of Kigali is related to the lack of appropriate parking facilities, insufficiency and proper strategies to solve the parking problems in the City of Kigali, especially in CBD (Central Business District).

Moreover, many of drivers spends much time looking for parking and it create congestion and accident some times.

#### **1.4. RESEARCH QUESTION**

After all these issues have been stated, what can be done to remedy these problems related to the lack of appropriate parking strategies?

#### **1.5. JUSTIFICATION OF THE STUDY**

The main purpose of this study is to develop parking strategies in Kigali City, especially in CBD (Central business District). It was observed that to drive and parking in Kigali becomes a big problem.

The researcher wanted to explore the Best strategies to organize parking in Kigali City.

#### **1.6. SCOPE OF STUDY**

The scope of this study is limited to Nyarugenge District at CBD area and it will be taken as a sample to represent the whole City, with an assumption that the extrapolated result will be true for whole study area.

#### **1.7. SIGNIFICANCE OF THE STUDY**

The study helps to understand the level and extent of parking phenomenon in Kigali City. As a result it enables to develop appropriate parking strategies with all necessary requirements. This will provide an everlasting solution to the problem of parking in Kigali City. Parking strategies has the potential of reducing enormous burden of parking and driving in Kigali City at the same time provides safety to pedestrians. This study is an attempt to increase the efficiency of parking service; improve journey time reliability for road users; to enhance the built and natural environment; to make City of Kigali a safer place and to raise revenue for the council to reinvest in transport services and measures

## **Chapter 2 : LITERATURE REVIEW**

### **2.1. Introduction**

Parking is a term that refers to the act of stopping a vehicle and leaving it unoccupied for more than a brief time and is a fundamental component of any vehicle trip . Parking is a nearly universal planning issue. Every municipality must have a place to store vehicles that enter their jurisdiction. There are few planning issues more visible, as cars are parked virtually everywhere. It is estimated that up to 40% of a typical city's land area is used for parking lots (3).

In fact, parking facilities as a part of an overall transportation system are one of the crucial issues of the modern world of today, and thus several researchers have devoted their time and knowledge to document the findings of their researches.

Therefore, this chapter underlines key information from various researches carried out in the field of transportation engineering, especially in the planning and design of parking facilities.

### **2.2. An Overview of Current Parking strategies Practice**

#### **2.2.1. Introduction**

Although cities have required developers to provide a minimum number of off-street parking spaces for both residential and commercial uses since shortly after the advent of the motor vehicle, in the 1980s innovative planners started to introduce a new wave of parking requirements such as commercial parking maximums and limits on the amount of parking that developers are permitted to build in certain downtown areas.

Today, cities are considering implementing a wider range of alternative parking standards, such as elimination of parking minimums for both residential and commercial development and residential parking maximums. Such policies are designed to limit the influence of the vehicle and to create walkable and vibrant neighborhoods and commercial destinations by reducing the amount of land taken up by parking. This section will explore the historical development of parking requirements and will provide an overview of the state of the practice regarding current parking policy.

#### **2.2.2. Minimum Parking Requirements**

Today, free parking is available just about everywhere such as on the street, in strip malls, or at the condominium complexes of our friends. The widespread availability of free parking developed from a tradition of providing curbside tethers for horses and carriages (4) . As more people bought cars and the demand for curbside parking increased, cities began to

include in zoning ordinances requirements that developers provide the minimum number of off-street parking spaces necessary to accommodate the demand for parking created by development on a particular site. This practice is now known as a minimum parking requirement. By 1946, a survey of 76 cities found that 17% had implemented minimum parking requirements. A follow-up study of the same 76 cities five years later found that 71% of cities had adopted parking requirements, (5) making for a 54% jump in the number of cities with minimum parking requirements. Today, most cities establish minimum off-street parking requirements in zoning ordinances for all land uses, including commercial, office, and residential developments.

Beyond the traditional custom of providing free parking in the United States, there are several reasons why cities today require developers to provide off-street parking spaces. Two primary motivations are commercial viability and market demand. Developers and cities want to maximize the market demand for a particular type of housing or business, and thus the conventional belief is that a land use should provide off-street parking in a quantity that is sufficient to accommodate all of the vehicles that might want to access that particular land use (6). Neither developers nor funders want to discourage people from purchasing, renting, or shopping at a property because it is inaccessible. Also, city governments like to minimize the number of vehicles that “spill over” into on-street parking spaces in neighboring residential areas or illegal spaces (7). Cities typically establish minimum parking requirements in one of two ways: by following examples set by neighboring cities or by using a manual developed by the

Institute of Transportation Engineers, called Parking Generation. However, according to parking policy researcher Donald Shoup, both of these methods are flawed. By copying the parking plans enacted by other local agencies, cities run the risk of repeating the mistakes of others, and may inadvertently replicate arbitrary calculations (8). The parking rates outlined in Parking Generation are not generally applicable, as they are based on a few parking surveys that are conducted during peak hours in suburban locations. Although most cities lack the financial resources to conduct individual parking demand surveys for each land use, it is difficult to rationalize applying the ITE rates to all circumstances.

Since most cities follow the same rules of thumb to calculate parking requirements, many cities implement requirements that are similar. Typical minimum parking rates in California cities are as follows: (9),

- Residential: one to two spaces per unit. (1:1 or 2:1)

- Office Space: three spaces per 1,000 square feet of office space.
- Retail: one to four spaces per 1,000 square feet of retail space.
- Restaurant: varies greatly by restaurant type and jurisdiction; but one space per 200 square feet is fairly typical.

### **2.2.3. *Maximum Parking Requirements***

Planners looking to prevent sprawl and auto-dependency in favor of creating more walkable and vibrant places are more frequently considering parking maximums in place of traditional parking minimums. As opposed to parking minimums, which require developers to provide a certain minimum number of parking spaces, which they can exceed, maximum parking requirements establish a limit on the amount of parking spaces that a developer can provide. Cities may establish parking maximums instead of parking minimums, or in concert with a parking minimum. Like parking minimums, maximum parking designations are included in zoning ordinances or neighborhood plans.

Parking maximums are a relatively new alternative parking policy strategy. The limit on the number of spaces allowed is typically determined in one of two ways. Some cities base parking maximums on the availability of alternative modes of transportation (as in Portland, Oregon; San Francisco, California; and Cambridge, Massachusetts, which all tie parking maximums to transit policies) (10).

Other cities conduct parking utilization studies locally to derive parking maximum allowances for their municipality, rather than relying on parking generation rates. The cities that have conducted utilization studies include Portland bend and Hood River in Oregon (11). Massachusetts is credited with being one of the first cities to set parking maximums, which it did in the 1980s. Cambridge's parking maximum today allows, for example, for a maximum of two parking spaces per 800 square feet of general office space, or for two spaces per five seats at a bar (12). In addition to removing parking minimums, Portland have also set parking maximums in parts of the downtown business district. The maximum allows, for example, .7 off-street parking spaces per 1,000 square feet of office space, and 1.35 spaces per residential unit (13) . Although realized benefits of residential parking maximums are not well documented, there is some evidence that parking maximums lead to marginal increases in transit ridership and decreases in vehicle congestion. Cities may choose to impose parking maximums to encourage transit ridership, maximize limited land resources, and improve urban aesthetics (14). Units without parking spaces are more affordable. So removing the cost

of a parking space from the price of a house (also known as “unbundling” parking) can make housing affordable for more people.

Despite the benefits, parking maximums as an alternative parking policy are often controversial. Developers are often opposed to parking maximums because, over the many years that minimum parking requirements have been the status quo in development, developers have created a rule of thumb for what will sell: residential units such as single family homes, condominiums, or apartments with a ratio of at least one parking space per unit 1:1 (15)

### **2.3. How availability of a parking space at the destination influences travel behaviour**

Since there are not many studies that examine the influence of residential parking availability on peoples’ travel behavior, it is instructive to look at the body of literature that looks at whether parking availability at work or shopping locations influences travel behavior. The literature on this topic suggests that people drive more when there is a parking space available at the destination. One study of 10 office parks in Southern California that met minimum parking requirements found that peak utilization was only 56%, which suggests that the parking minimums are too high. This study also revealed that people who work at offices with free parking travel with 10% fewer people than those who work at offices without free parking, because less people are riding transit or carpooling (16). In Curitiba, Brazil, a city that is well known in transportation planning circles for its extensive Bus Rapid Transit (BRT) system, parking minimums were imposed evenly in the downtown and outskirt areas. A recent study of the areas around five BRT stations in Curitiba found that parking minimums led to free or cheap parking in the city, promoting single occupant vehicle use and running against the stated goals of the city’s adopted land use policies (17).

### **2.4. Influences of land use influences on travel behaviour**

The useful group of studies looks at how land use influences travel behavior. A variety of land use factors other than parking can influence travel behavior, including residential density, land use mix, employment density, roadway design, bicycle facilities, site design, and retail (18) . Travel behavior indicators that can be studied include mode choice, vehicle miles traveled and vehicle ownership. Some studies in this category find that density can influence mode choice, and in recent years this proves particularly true for residents of TODs. However, another body of literature in this area has reached inconclusive results, and some argue that it’s impossible to isolate the factors that influence travel behavior. A landmark

study conducted in 1995 found that residential density and mixed uses generally influence people to use single occupant vehicles less frequently and to use transit or walk more.<sup>85</sup> In professional practice, it is commonly accepted that people will use cars less often when there are other means of travel such as transit available, walkable destinations nearby, and local employment opportunities (19).

## **2.5. Parking demand management practice**

Parking Management strategies are aimed at encouraging more efficient use of existing parking facilities, reduce parking demand and shift travel to HOV modes. Smart management of parking helps to ensure access to local businesses, and provides access for visitors to regional and neighborhood attractions without encroachment on valuable public spaces. The ministry of Infrastructure (MININFRA) recently developed a policy for car parking management (20). The above policy is based on a number of key principles of which some are stated as follows:

- To promote parking management as a demand management tool – to decrease use of private vehicles and thus reduce overall demand of parking, and shift travel to public transport, para-transport & non-motorized modes;
- To coordinate on- and off- street parking management and charging;
- To ensure that parking is a consumer commodity, not a legal right. No subsidized parking is to be provided in public spaces;
- To charge a price for parking reflecting full economic opportunity cost for the land, capital cost, operation & maintenance cost and temporal demand;
- To design parking facilities that are well integrated with surrounding buildings and walking environments;
- To promote “park and ride” programs that encourage transit oriented development;
- To ensure highest efficiency and financial viability for spaces already designated for parking;
- To prioritize short-term parkers over long-term parkers in areas designated for private parking in order to maximize turnover and enable economic vibrancy.

On the other hand, Parking facilities fall into three categories for their management:

1. Parking on private land over which the local authority has no control other than through the application of planning consents.

2. Parking which is controlled by the local authority for the benefit of short term parkers.
3. Parking which is controlled by the local authority for the benefit of the long term parkers.

## **2.6. Factors and guidelines for parking demand**

Parking demand varies from place to place, based on a number of factors. These include: the price of parking (people use parking more when it is free or cheap); the provision of alternate modes of transportation; the amount and quality of pedestrian networks; and demographics (poorer households tend to own fewer cars). Certain uses may also require more parking than others.

Many municipalities base their parking requirements on guidelines from the Urban Land Institute (ULI) and the Institute of Transportation Engineers (ITE), or the ordinances of neighboring communities. These guidelines and general standards can be useful tools, but should not be the sole basis for parking requirements in a municipality. Instead, each community should determine its individual need for parking and tailor standards to specific uses and areas. The most common way to do this is through surveys, including counting cars. If car counting is impractical, municipalities can also use employee mode-share surveys to determine the average level of demand in a certain area and for a certain use. Determining parking demand is not an exact science. Because of this, many communities opt for supplying too much parking over supplying too little. Another option, however, is to manage the existing parking supply more efficiently, or to adopt strategies aimed at reducing parking demand. In this way, cities and towns can preserve the special qualities of their communities rather than requiring acres of asphalt to accommodate cars.

### ***2.6.1. Strategies to reduce parking demand***

These strategies encourage the use of other modes of transportation and better utilization of current parking facilities. Reduced supply also makes it easier to price parking and thus reduce demand. The following are some steps municipalities can include in their zoning ordinances to help reduce parking demand.

#### ***2.6.1.1. Set Maximum Parking Requirements***

The set of maximum parking requirements can apply to individual developments or as a cap for an entire district. The use of such requirements must be carefully thought out, and just as with minimum requirements, municipalities should be careful not to simply copy other communities' regulations or national standards (unfortunately, lenders can be wary of



financing projects with less parking than usual, regardless of local standards or planners' goals).

Maximum parking requirements can be an effective tool to reduce parking demand, but they should be used in conjunction with other transportation demand management (TDM) strategies. Maximum parking requirements will work best in areas where transportation alternatives, such as transit and pedestrian facilities, are well-provided.

#### **2.6.1.2. *Parking fee as traffic management tool***

Variable pricing, which increases during peak hours and in places with higher demand, encourages longer-term parkers to choose lower priced and more remote facilities, leaving higher priced central facilities available for high turnover traffic. These strategies cause drivers to switch to other modes and to use parking facilities more efficiently.

##### **2.6.1.2.1. *What is the right parking price?***

There is no single, clear-cut answer to the question of the proper price for parking, but some answers are much more problematic than others. Hidden assumptions about parking often influence people's thinking about parking prices. When parking is seen as a government responsibility and as a type of infrastructure, the possibility of a market price may be ignored. Erroneous public good arguments may prompt calls for parking to be free to users. The effort to ensure adequate parking supply under the conventional approach often ignores prices altogether, implicitly assuming free parking. In fact, people's view of the "right price" often seems to be whatever motorists are accustomed. For on-street parking (21), have argued that the right price at any particular time and place is that which ensures enough vacancies for zero parking search, has minimizing external impacts on traffic. This would help in a market-based approach by providing a responsive price signal for actors in the local parking system. The pricing principle when parking is a standalone business is generally "what the market will bear." However, most parking is not run as a standalone business but in association with other activities, whose managers manage parking as a complement to their main business. For many, pricing is merely a tool to deter free riding. Customers may be offered free parking via grace periods and parking validation systems.

### ***2.6.1.3. Eliminating Time limits***

Once a policy of market rate pricing is adopted, with the goal of achieving an 85% occupancy rate on each block, even at the busiest hours, then time limits can actually be eliminated. With their elimination, much of the worry and "ticket anxiety" for downtown customers disappears. In Redwood City, where this policy was recently adopted (22), describes the thinking behind the City's decision.

Market-rate prices are the only known way to consistently create available parking spaces in popular areas. If we institute market-rate prices, and adequate spaces are made available, then what purpose do time limits serve? No other than to inconvenience customers. If there is a space or two available on all blocks, then who cares how long each individual car is there? The reality is that it doesn't matter.

### ***2.6.1.4. Unbundle Parking***

The concept of unbundling parking generally applies to residential developments, where the price of a unit often includes the cost of parking. Separating the two allows residents to decide whether or not they need a parking space. In areas with good transit and pedestrian facilities, this can encourage households to reduce the number of cars they own or to choose not to own a car at all. This reduces the cost of housing for families that may not own a car. Unbundling parking has multiple benefits: reducing automobile usage, increasing transit use, and allowing more land to be used for development or open space, thus increasing the amenities in a community.

### ***2.6.1.5. Offer Commuter Benefits From Area Employers***

Commuter benefits such as parking cash-out, travel allowances, and transit vouchers allow employees to use money that would otherwise be spent on parking to be spent on alternate means of transportation. Parking cash-out and travel allowances are both based on pricing parking. With parking cash-out, employees are given the cash equivalent of the price of their parking space if they agree to give it up. With travel allowances, all spaces are priced and employees are given a payment to cover commuting costs. They can use the money to pay for a parking space or for another mode. Transit fare vouchers can encourage employees to drive less. This program can also encourage transit usage aside from commuting, since transit passes purchased with Transit Checks are valid at all times.

#### ***2.6.1.6. Improve Pedestrian, Transit, and Bicycle Facilities***

The improvement of pedestrian, transit, and bicycle facilities can encourage people to use these transportation modes rather than driving. Facilities can include bicycle lanes and bike parking; pedestrian amenities; and frequent and reliable transit service near or in major activity centers. These improvements make the use of these modes more attractive and create a lively streetscape which draws more people to an area.

#### ***2.6.2. Strategies to accommodate parking demand***

These strategies encourage the use of private cars and it increase parking demand, thus reduce parking supply.

The following are some steps municipalities can include in their zoning ordinances accommodate parking demand

##### ***2.6.2.1. Set Minimum Parking Requirements***

The main appeal of minimum parking requirements is that they ensure an adequate supply. Many communities require construction of all spaces at the beginning of a development, since additional parking at a later date can be expensive to supply and the developer may no longer be involved in the project. However, minimum parking requirements often set supply far above demand. In order to avoid this, it is helpful to combine limited minimum requirements with other strategies, or in some cases to do away with minimum requirements altogether in favor of other approaches.

##### ***2.6.2.2. Provide On-Street Parking***

On-street parking appeals to motorists because it is visible and convenient. It serves multiple destinations, uses less space than off-street parking, serves as a buffer between pedestrians and moving cars, and slows down traffic, creating a more pedestrian-friendly environment.

However, there is limited space for on-street parking and it competes with other uses of street space, such as traffic lanes, bike lanes, and sidewalks. Although on-street parking on its own is unlikely to provide enough parking for a commercial center or most residential neighborhoods, it can be used successfully in conjunction with other strategies.

##### ***2.6.2.3. Provide parking information to Users***

The provision of information on the availability, location, and price of parking aids users in finding parking, and spreads parking demand among multiple facilities. This information can be provided through signs, brochures, and websites, and can be incorporated into general marketing material. Another solution is to provide real time information on the location of

available parking spaces. This is often done through the use of digital signs located along main thoroughfares that direct motorists to nearby parking facilities and display the number of available spaces.

#### **2.6.2.4. *Regulate Parking***

Parking regulations can aid in the efficient use of street space and parking resources. Some aspects of parking that can be regulated include time, users, types of vehicles, and on-street parking. Regulation of time and users encourages the efficient use of facilities, reserving high-demand spaces for shorter term, high-turnover users, while promoting the use of more remote spaces by longer-term parkers. Regulation of types of vehicles and on-street parking improves traffic flow, by limiting the on-street parking of large vehicles and prohibiting on-street parking on major roads during peak travel times in order to provide extra traffic lanes.

#### **2.6.2.5. *The use of shared Parking***

Parking requirements can be reduced by as much as 30% to 50% through the accommodation of parking in shared garages or lots. Shared parking, including on-street parking, is especially useful in "park once" environments, where customers park their car in one place and then walk between destinations (23). It works well when the hours of operation for various uses are complementary, the peak hours of use do not overlap, and when parking facilities are located within a reasonable distance of destinations. Often, facilities are built and managed by the city or municipality, but are funded by in-lieu fees paid by developers opting not to build as much on-site parking.

Written agreements between businesses can minimize the potential for conflict and ensure that parking is available for all businesses and customers.

#### **2.6.2.6. *Don't Build Spaces All At Once (Reserve Parking)***

Municipalities can allow developers to build less than the minimum amount of parking at the outset, provided open space is reserved which, if needed, can be converted to parking at a later date. Upper Merion Township, Montgomery County, allows developers to construct 75% of the minimum number of spaces, with the understanding that the remaining 25% will be added if the Township's building official determines the existing parking to be inadequate. This strategy has the advantage of restricting the supply of parking, lessening the amount of impervious surface created by a development, and adding to the green space within the development (24) .

### **2.7. The 85% rule – what does it mean for the parking supply?**

Practical Capacity is the occupancy rate at which on-street parking is well utilized though still reasonably available. On-street parking occupancy rates at or close to 100 percent are generally undesirable. When available on-street spaces are scarce, and off-street spaces are high-priced relative to on-street spaces, drivers circulate or “cruise” to find an available on-street space. Drivers are also tempted to park illegally. An on-street parking occupancy of 85 percent has been demonstrated by parking experts, most notably, as the benchmark for the practical capacity of on-street parking. At 85 percent occupancy, approximately one available space is expected per block, thus limiting the cruising phenomenon and generally assuring the availability of a space. Anyone involved in parking will inevitably run across the “85% Rule.” Though this concept has been a common tool for decades, it drew wider attention when discussed (25) that on any single block, parking should be priced to ensure that 15% of the total spaces are available. Where less than 15% are available, the cost of parking should be raised until occupancy rates fall to 85%. Eighty-five percent is the level at which a city’s competing objectives are well met: 85% of the spaces are in use, which means that a valuable and limited resource is being efficiently used; and 15% of the parking spaces are available at any time, so customers are assured that they will be able to quickly find a space close to their destination.

Thus, higher rates should be charged on blocks with higher occupancies, and lower rates on blocks with lower occupancies. This is called variable rate or performance-based pricing. According to *Shoup*, charging a “fair market price” for high-demand spaces increases turnover, thereby strengthening business, reducing congestion, improving air quality, and generating a revenue source for cities to reinvest in the area. The 85% Rule is an important guiding principle to include in any parking management plan for the reasons stated above. Unfortunately, some cities have implemented this strategy before having a clear reason to do so. Any city should be cautious with a simple application of the 85% Rule, but particularly smaller cities that have traditionally operated with free parking. Some cities have created “parking benefit districts” in which parking fee revenues go into a special fund that benefits businesses in the district. When local merchants see that parking revenues are spent on public improvements that benefit their businesses, they are more likely to support the parking fees.

### **2.8. Parker’s behaviour in choosing location**

The activities in a city are mainly concentrated in the Central Business District (CBD). These activities demand more parking spaces but increasing the number of parking spaces is

restricted by the limitation of land area. Parkers' behavior in choosing a parking location, such as on road parking, on surface and in multistory building, are distinct by trip purpose and other factors. It reveals that the effectiveness of the parking location usage can be improved if the parkers' behavior in choosing parking location is known. For planning purposes, knowledge about parkers' behavior can also support the allocation of parking demand according to the parking location.

The lack of information about parkers' behavior and preference in choosing a parking location in the Central Business District area, especially for commuting, business and shopping trips, makes it difficult to develop effective parking strategies. Understanding parking behavior is an effective way to analyze the effects of parking policy measures. The purpose of this research is to develop parking strategies and to understand parkers' behavior in choosing a parking location in the Central Business District of Kigali City.

### **2.9. Required information for parking studies**

Studies must be conducted to collect the required information about the capacity and use of existing parking facilities. In addition, information about the demand for parking is needed. Parking studies may be restricted to a particular traffic producer or attractor, such as a store, or they may encompass an entire region, such as a central business district.

Before parking studies can be initiated, the study area must be defined. A cordon line is drawn to delineate the study area. It should include traffic generators and a periphery, including all points within an appropriate walking distance. The survey area should also include any area that might be impacted by the parking modifications. The boundary should be drawn to facilitate cordon counts by minimizing the number of entrance and exit points.

Once the study area has been defined, there are several different types of parking studies that may be required. These study types are listed below and discussed in detail in the remaining paragraphs.

- Inventory of Parking Facilities
- Accumulation Counts
- Duration and Turnover Surveys
- User Information Surveys
- Land Use Method of Determining Demand

### 2.9.1. Inventory of parking facilities

Information is collected on the current condition of parking facilities. This includes:

- The location, condition, type, and number of parking spaces.
- Parking rates if appropriate. These are often related to trip generation or other Land use considerations.
- Time limits, hours of availability and any other restrictions.
- Layout of spaces: geometry and other features such as crosswalks and city Services.
- Ownership of the off-street facilities.

### 2.9.2. Accumulation counts for parking

These are conducted to obtain data on the number of vehicles parked in a study area during a specific period of time. First, the number of vehicles already in that area are counted or estimated. Then the number of vehicles entering and exiting during that specified period are noted, and added or subtracted from the accumulated number of vehicles. Accumulation data are normally summarized by time period for the entire study area. The occupancy can be calculated by taking accumulation/total spaces. Peaking characteristics can be determined by graphing the accumulation data by time of day. The accumulation graph usually includes cumulative arrival and cumulative departure graphs as well.

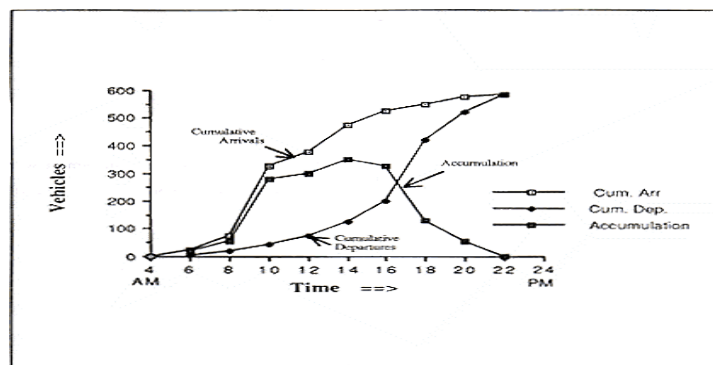


Figure 2. Accumulation Diagram

**Figure 2-1: Accumulation Diagram (26)**

### 2.9.3. Parking duration and turnover surveys

The accumulation study does not provide information on parking duration, turnover or parking violations. This information requires a license plate survey, which is often very expensive. Instead, modifications are often made to the field data collection protocols. Note that there is usually a trade-off between data collection costs and study accuracy. Spending more time and money may increase accuracy, but at what point does the incremental change in accuracy become too expensive?

In planning a license plate survey, assume that each patrolling observer can check about four spaces per minute. The first observer will be slower, because all the license plate numbers will have to be recorded, but subsequent observers will be able to work much faster. The form shown below can be used for a license plate survey.

Parking turnover is the rate of use of a facility. It is determined by dividing the number of available parking spaces into the number of vehicles parked in those spaces in a stated time period.

### **2.10. Traffic regulatory measures for parking**

The regulatory measures range from waiting time restrictions in a street to the comprehensive control over an extended area, laying down where vehicles may or may not park, what should be the waiting time and what charges should be levied for parking.

A Detailed transportation and Infrastructure Master Plan report for Nyarugenge district (27) revealed that in quartier commercial, the parking situation is comparatively controlled whereby on-street curb side parking is the common method of parking. Though on-street parking is an extravagant use of the existing narrow street space, it cannot be entirely prohibited. A judicious application of appropriate regulatory measures helps to mitigate some of the ill-effects of on-street parking.

Among other measures, the Kigali Veterans' Cooperative Society (KVCS) is the company in charge of charging a fee for on-street parking, whereby a small car is charged 100 Rwf and a medium car 200RwF respectively, for as long as one (1) hour parking duration. Note that this price has not been calculated taking into account the opportunity cost of parking areas, therefore this should be done in the future.

The transportation and Infrastructure Master Plan report for Nyarugenge district goes on to state that "it is particularly common to observe uncontrolled loading and unloading in the Central Business areas (CBDs), especially in the area surrounding the newest Nyarugenge Market", which coincidentally happens to be the area of my study.

The Kigali city council (KCC) has recently adopted regulatory measures for the CBD. As translated and quoted from the Mayor of Kigali's public announcement letter made on June 29, 2011/ Ref N° 1990/07.01.07/11 "Trucks with the capacity of more than 5 tons of goods will be allowed to City center for unloading only from 9pm and should leave the city center not later than 5am in the morning. No truck is allowed to park in city center during the day."

Furthermore, the parking method in some portions of quartier commercial has been shifted from 60° angle parking to parallel parking so as to widen the width of the carriageway.



In one way, this has been an advantage as far as increasing the capacity of the roads in the area is concerned. On the other hand, this has caused lack of parking spaces vis-à-vis the current demand (since the number of parking spaces reduces in parallel parking).

## **2.11. The use of parking surveys**

### ***2.11.1. Introduction***

Parking is one of the serious problems that confront the urban planner and the traffic engineer. The CBD and its surroundings are usually the areas where a parking survey is needed. In order to propose a solution for the improvement of parking conditions, the surveys are required to gather data pertaining to the availability of parking space, the extent of its usage as well as the parking demand.

For instance, if it is proposed to implement a system of parking charges, it will be necessary to know how much to charge and what will be the effect of the pricing policy on parking. In fact, parking surveys are intended to supply all this kind of information.

### ***2.11.2. Types of parking surveys***

The type of parking survey to be conducted for formulating a comprehensive parking plan for an area can vary depending on scope. Furthermore, the data collected and the degree of sophistication employed depend upon the funds available.

The types of parking surveys usually conducted are listed and explained below:

- i) Parking space inventory
- ii) Parking usage survey by patrol
- iii) Questionnaire type parking usage survey
- iv) Cordon count

### ***2.11.3. Parking Space Inventory***

This parking survey method consists of collecting data on the amount, type and location of space actually or potentially available for parking in an area under study, which has to be delineated first. This survey is used in this research.

### ***2.11.4. Parking usage survey by patrol***

This method has the main purpose of obtaining data on the extent of usage of parking spaces. Parking usage survey by is used. It consists of making periodic observation by counting parked

vehicles on each patrol, at regular intervals through a certain period to cover the arrivals and departures of commuters and shoppers.

The survey can be conducted for on-street and off-street parking facilities.

#### **2.11.5. Questionnaire type parking usage Survey**

This survey involves interviews with the drivers who use the parking facilities.

According to Roth, the key information that can be collected is stated here below (28)

- Extent of parking facilities usage,
- Parking requirements at the price existing at the time of the survey,
- Parking demand at different prices,
- Journey purposes of car parkers, etc.

#### **2.11.6. Cordon count**

In this method, the area to be surveyed is demarcated by a cordon line which is crossed by the roads emanating from the area. Counting stations are established at these crossing points and a count is made for all the vehicles entering and leaving the area.

The obtained results are the basic settings for the efficient management of the parking system and the optimal design of parking facilities in urban centers.

### **2.12. Price elasticity of demand**

Elasticity of demand is an important variation on the concept of demand. Demand can be classified as elastic, inelastic or unitary.

- An elastic demand is one in which the change in quantity demanded due to a change in price is large.
- An inelastic demand is one in which the change in quantity demanded due to a change in price is small.

The price elasticity of demand measures how these prices changes affected occupancy rates. Economists define price elasticity as the percent change in the occupancy rate (the quantity of parking demanded) divided by the percent change in the meter price. The wide range of price elasticity suggests that many variables other than price affect parking demand. Higher prices should reduce occupancy, and lower prices should increase occupancy. In many cases, however, occupancy either rose after prices rose or fell after prices fell. Higher prices do not cause higher occupancy, and lower prices do not cause lower occupancy, so other factors

must have overwhelmed the effects of prices on occupancy in the cases of positive price elasticity.

The wide range of elasticity at the block level also suggests that the circumstances on individual blocks vary so greatly that planners will never be able to estimate an accurate elasticity to predict the prices needed to achieve the target occupancy for every block.

### **2.13. The need of discrete choice models**

Discrete choice models are the method used to analyze and predict a decision maker's choice of one alternative from a finite set of mutually exclusive and collectively exhaustive alternatives. Such models have numerous applications since many behavioral responses are discrete or qualitative in nature; that is, they correspond to choices of one or another of a set of alternatives.

The ultimate interest in discrete choice modeling, as in most econometric modeling, lies in being able to predict the decision making behavior of a group of individuals. A further interest is to determine the relative influence of different attributes of alternatives and characteristics of decision makers when they make choice decisions. For example, transportation analysts may be interested in predicting the fraction of commuters using each of several travel modes under a variety of service conditions, or marketing researchers may be interested in examining the fraction of car buyers selecting each of several makes and models with different prices and attributes. Further, they may be interested in predicting this fraction for different groups of individuals and identifying individuals who are most likely to favor one or another alternative. Similarly, they may be interested in understanding how different groups value different attributes of an alternative; for example are business air travelers more sensitive to total travel time or the frequency of flight departures for a chosen destination (29). There are two basic ways of modeling such aggregate (or group) behavior. One approach directly models the aggregate share of all or a segment of decision makers choosing each alternative as a function of the characteristics of the alternatives and socio-demographic attributes of the group. This approach is commonly referred to as the aggregate approach. The second approach is to recognize that aggregate behavior is the result of numerous individual decisions and to model individual choice responses as a function of the characteristics of the alternatives available to and socio-demographic attributes of each individual. This second approach is referred to as the disaggregate approach. The disaggregate approach has several important advantages over the aggregate approach to modeling the decision making behavior of a group of individuals. First, the disaggregate

approach explains why an individual makes a particular choice given her/his circumstances and is, therefore, better able to reflect changes in choice behavior due to changes in individual characteristics and attributes of alternatives. The aggregate approach, on the other hand, rests primarily on statistical associations among relevant variables at a level other than that of the decision maker; as a result, it is unable to provide accurate and reliable estimates of the change in choice behavior due changes in service or in the population. Second, the disaggregate approach, because of its causal nature, is likely to be more transferable to a different point in time and to a different geographic context, a critical requirement for prediction. Third, discrete choice models are being increasingly used to understand behavior so that the behavior may be changed in a proactive manner through carefully designed strategies that modify the attributes of alternatives which are important to individual decision makers. The disaggregate approach is more suited for proactive policy analysis since it is causal, less tied to the estimation data and more likely to include a range of relevant policy variables. Fourth, the disaggregate approach is more efficient than the aggregate approach in terms of model reliability per unit cost of data collection. Disaggregate data provide substantial variation in the behavior of interest and in the determinants of that behavior, enabling the efficient estimation of model parameters. On the other hand, aggregation leads to considerable loss in variability, thus requiring much more data to obtain the same level of model precision. Finally, disaggregate models, if properly specified, will obtain un-biased parameter estimates, while aggregate model estimates are known to produce biased (*i.e.* incorrect) parameter estimates (30).

## **Chapter 3 : STUDY METHODOLOGY AND TECHNIQUES**

### **3.1. Introduction**

In this chapter, we described the methodology used in this thesis research. The chapter of literature review, we discussed on different methods that are usually applicable in parking strategies, also some previous studies have been reviewed.

Various methods were used according to the information targeted in order to achieve the objectives of the study. This chapter will therefore elaborate issues like structure of data collection, area of the study, sampling methods and data processing.

The present research was carried out to develop parking strategies for motorized vehicles in Kigali city, taking CBD as the case study.

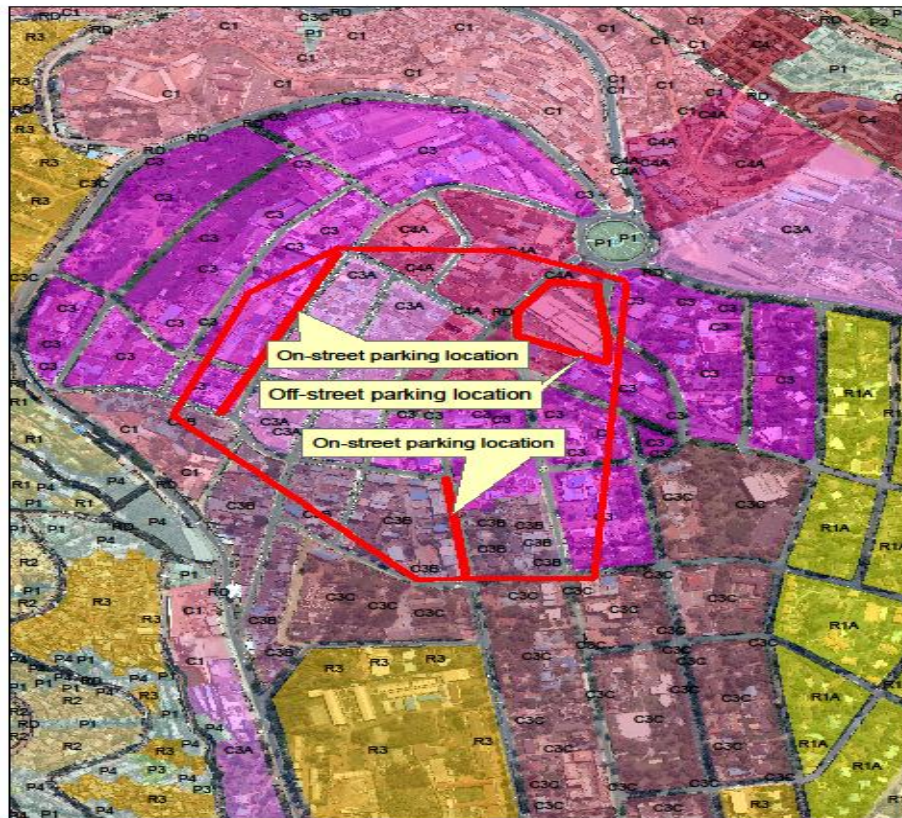
The researcher made use of both primary and secondary data. Primary data were collected through a set of parking survey methods.

Then, the collected data was supported by secondary data extracted from the available literature on the topic of study.

### **3.2. Methodology**

#### ***3.2.1. Description of the area of study***

As mentioned above, the area originally consisted of City of Kigali. But since it was huge, it could not be accomplished properly; CBD was selected and visited for the study. It was taken to represent the whole study area with an assumption that extrapolated results will be true for the whole study area. This study area is located in the heart of Kigali City, in Nyarugenge district, and covers three locations, the first was at UTC (Off-street parking), the second was the street number **KN2<sup>ST</sup>** from the City Plaza building up to the Newest Nyarugenge Market building and the third was the street number **KN4<sup>AV</sup>** from Bank of Kigali to the Rwanda radio's office. For on-street parking survey, the researcher walked along the area of study from the starting point to the end, by writing vehicle plate number every 30 minutes interval. And for off-street parking the researcher was writing the plates number of the vehicles entering and leaving the parking every 15 minutes. Here below is the map showing those locations.



**Figure 3-1: Study area**

### ***3.2.2. Use Data collected in the parking survey***

#### ***3.2.2.1. Parking Space Inventory was one of the method used***

In line with the requirements for this parking survey method, the researcher collected data on the amount, type and location of parking spaces in the delineated area of the study.

The recorded items included among others, the total lengths of curb, the number of parking spaces provided on the street, street width, driveways and other features that are likely to affect the use of the street for parking. These data were used for developing parking strategies.

#### ***3.2.2.2. Parking usage by patrol survey***

This method consisted of counts of parked vehicles on-street every 30 minutes through a period of 16 hours, from 6am to 9pm, covering the morning and evening peak period, the arrival and departure of a vehicle, and the parking accumulation as well as the turn-over.

The survey took place on working day, so as to be representative of the other days as required by specifications (Kadiyali, 1997) (31) .

But, for off-street the method consisted of recoding the plate number of the vehicle entering in the parking and the ones leaving the parking, so that we were able to know the parking time of the vehicle in the parking. This recording was done every 15 minute

### ***3.2.2.3. Questionnaire type parking usage Survey***

This method involves interviewing the drivers who use the parking facilities available.

In fact, as recommended in the literature, the collected key information was specifically the trip purpose, time of arrival at the parking place, time of departure from the parking place, type of vehicle and type of parking space used. The form used is to be found in Appendix of this report.

In fact, the survey took place on week days (Monday and Friday); and in order to capture the current situation in the area, 150 drivers randomly seen to park in the area of study at the time of the survey were interviewed.

This sample size was selected using Kerlinger's statement that a sample of 30 or over is generally acceptable with no danger of biasness in representing the characteristics of the whole population. In addition, Holt also argues that as a general rule the minimum number should be 30 (32).

Since the interviews involved human beings, due care was given to ethical considerations.

### ***3.2.3. Various consultations made in this research***

The researcher consulted different institutions dealing with transport issues across Rwanda, such Transport department of MININFRA, City of Kigali and KVSS were a great resource. Also, RRA though its motor vehicle division and clearing department provided the researcher with important information.

### ***3.2.4. Willingness-To-Pay Method (WTP)***

This research combines stated preference data with demographic, travel habit, and driving behavior information to examine the willingness to pay for the parking. Bivariate correlations and multivariate regression models are used to identify the factors that predict the hourly parking fee breakpoint at which current drivers will change travel behavior and no longer drive to the City Center. This research identifies trip purpose, average single trip distance,

travel time for one trip, walking time from parking to destination, walking distance from parking to destination, monthly income, daily parking fee, monthly parking fee . Willingness-To-Pay method approach was applied to assess willingness of individuals to pay parking fee. Therefore this method had different way or technics used to required parking fee to manage parking appropriately. Willingness-to-pay (WTP) values can be determined using contingent valuation and stated preference surveys or by analysis of revealed preference data (33) .

1. Contingent valuation method and Stated preference survey method involve surveys to determine the willingness of people to pay for products or attributes in hypothetical situations.
2. Revealed preference methods derive values from people’s actual purchases and actual real-life decisions and choices.

The Willingness-To-Pay method is principally based on survey design to determine the amount of money that individuals would pay for parking.

#### **3.2.4.1. Use Discrete choice Model**

Discrete choice modeling is one of the methods that can be used for the analysis of the data relating to an individual’s WTP for the parking fees (34). There are programs that assist with the analysis of discrete choice models; such as, Statistical Package for the Social Sciences (SPSS). In this research, SPSS is used to analysis discrete choice models.

It was stated that the result of the discrete choice models used by analysts describe preferences and choice in terms of probabilities of choosing each alternative. Moreover, as with deterministic choice theory, the individual is assumed to choose an alternative if its utility is greater than that of any other alternative (35). These probabilities reflect the population probabilities that people with a given set of characteristics and facing the same set of alternatives choose each of the alternatives.

The utility functions can be formulated as demonstrated in equation 3.1 as follow:

$$U = V + \varepsilon = \beta'x + \varepsilon \qquad \text{Equation 3-1}$$

Where

U= the utility of willing to pay the amount for severity reduction.

V= the systematic (deterministic) component of utility of willing to pay the amount for severity reduction.



$\varepsilon$  = the random (disturbance or error) component of utility of willing to pay the amount for severity reduction.

$x$  = the vector of attributes that are related to the willingness to pay the amount for severity reduction.

$\beta'$  = the vector of unknown parameters.

The approach of Ben-Akiva and Lerman viewed the utility of any alternative as a random variable in which, if any alternative  $i$  has been selected by person  $n$  from choice set  $C_n$  then the probability  $P_n$  is given by the equation 3.3 as follow:

$$P_{in} = P(U_{in} \geq U_{jn} \forall j \in C_n, j \neq i) \quad \text{Equation 3-2}$$

Where:

$P_{in}$  = the probability that the individual  $n$  chooses alternative  $i$

$U_{in}$  = utility function of the individual  $n$  chooses alternative  $i$

$\forall j$  = all the cases,  $J$ , in the choice set  $C_n$ : the choice set of the individual  $n$

Applying the formula into binary choices which symbolize the choice sets  $C_n$  as  $i$  and  $j$ , then the probability of people choosing alternative  $i$  is demonstrated in equation 3.4 below:

$$P_n(i/C_n) = \Pr(U_{in} \geq U_{jn}) \quad \text{Equation 3-3}$$

And the probability of people choosing alternative  $j$  is highlighted in equation 3.5.

$$P_n(j) = 1 - P_n(i) \quad \text{Equation 3-4}$$

Logistically distributed, the choice probability of alternative  $i$  for binary logit is presented as :

$$P_n(i) = \Pr(U_{in} \geq U_{jn}) \quad \text{Equation 3-5}$$

### 3.2.5. Determination of price elasticity of demand

Elasticity is defined as the percentage change in the response variable with respect to a one percent change in an explanatory variable. In the context of logit models, the response variable is the choice probability of an alternative, such as  $P_i$ , and the explanatory variable is the attribute  $X_{ik}$ . Elasticity is different from derivatives in that elasticity is normalized by the

variable units. To clearly illustrate the concept of elasticity, let us consider that  $P_{1i}$  and  $P_{2i}$  are choice probabilities of an alternative  $i$  at attribute levels  $X_{1i}$  and  $X_{2i}$ , respectively (36). In this case, the elasticity is the proportional change in the probability divided by the proportional change in the attribute under consideration:

$$\text{Elasticity} = \frac{\text{Percentage change in probability}}{\text{Percentage change in attribute}} = \frac{(P_2 - P_1)/P_2}{(X_2 - X_1)/X_2} = \frac{(\Delta P / P_1)}{(\Delta X / X_1)} \text{ Equation 3-6}$$

There is some ambiguity in the computation of this elasticity measure in terms of whether it should be normalized using the original probability-attribute combination ( $P_{1i}$ ,  $X_{1i}$ ) or the new probability-attribute combination ( $P_{2i}$ ,  $X_{2i}$ ). A compromise approach is to compute the elasticity relative to the mid-point of both sets of variables, yielding a measure called the arc elasticity. The expression for arc elasticity is:

$$\text{Arc Elasticity} = \frac{\left(\frac{P_2 - P_1}{(P_1 + P_2)/2}\right)}{\left(\frac{X_2 - X_1}{(X_1 + X_2)/2}\right)} = \frac{\left(\frac{\Delta P}{(P_1 + P_2)/2}\right)}{\left(\frac{\Delta X}{(X_1 + X_2)/2}\right)} \text{ Equation 3-7}$$

In this research, researcher establishes data on the occupancy and prices for all parking spaces in the study area. The price elasticity of demand is used to measure how these prices changes affected occupancy rates. Economists define price elasticity as the percent change in the occupancy rate (the quantity of parking demanded) divided by the percent change in the meter price. For example, if a 10 percent price increase leads to a 5 percent fall in occupancy, the price elasticity of demand is  $-0.5$  ( $-5\% \div 10\%$ ).

We calculated the elasticity of demand revealed by all the price changes during study's first year. For each price change, we compared the old price and average occupancy to the new price and average occupancy during the following period.

The formula bellow is used to compute elasticity for this study report:

$$\eta = \frac{(Q_1 - Q_2)/(Q_1 + Q_2)}{(P_1 - P_2)/(P_1 + P_2)} \text{ Equation 3-8}$$

Where:

$\eta$  represents the price elasticity of demand,

$Q_1$  represents the initial quantity demanded that exists when the price equals  $P_1$  and

$Q_2$  represents the new quantity demanded that exists when the price changes to  $P_2$

If the formula creates a number greater than 1, the demand is elastic. In other words, quantity changes faster than price. If the number is less than 1, demand is inelastic. In other words,

quantity changes slower than price. If the number is equal to 1, elasticity of demand is unitary. In other words, quantity changes at the same rate as price.

## **Chapter 4 : QUESTIONNAIRE DESIGN**

### **4.1.Introduction**

Question papers were given to respondent where questions should be answered and those answers were compared or added to those from interview. In these questionnaires the researcher needed to know the preference of driver, between paying parking fee or use other transport modes.

The purpose of Stated Preference (SP) Studies is to assess how respondents' choices vary in different hypothetical situations. SP is a survey technique concerned with measuring and understanding the preferences underlying people's stated choices, based on how they respond to hypothetical situations. In SP research respondents are presented with choices between hypothetical but realistic alternatives, with each alternative being described in terms of their characteristics or "attributes". By varying the values of these attributes in a carefully controlled way (using an experimental design with appropriate statistical properties), we can learn about how much importance people attach to each attribute on the basis of the choices they make. It is also possible to estimate choice probabilities for given choice alternatives similar to those studied.

Surveys were conducted to gather information about how many people of a population have certain opinions or characteristics, or how often certain events occur together. Analytical surveys were designed to 'explain' something or to show causal relationships between one variable and another. Although there were some descriptive issues associated with parking fee being investigated. However, it is more oriented towards finding associations, explanations and predictions, but less towards representative-description and enumeration.

The design of the questionnaire was based on all the feasible explanatory variables, dependent variables and uncontrolled variables in the form of errors without involving any implicit controlled variable. It is not always practically feasible to include all statistically significant attributes in a questionnaire design, particularly some of the qualitative response models for stated preference (SP).

### **4.2. Questionnaires design**

The questionnaires used in the research can broadly be classified into the following types:

- a. Informative or Descriptive Questions

- b. Questions for disaggregate models

#### ***4.2.1. Descriptive Questions***

Questionnaires used in this research contained some informative questions related to parking fee, travel time and trip length, searching time etc. These questions are realistic in nature seeking to know different informative issues related to the parking and public transport price. In order to avoid any response bias, the questions were limited to just single question for one quarry without having any leading questions or any suggestive loaded words. In wording the questions efforts were made to avoid double-barreled questions, proverbs and double negatives, etc. The possibility of using both open-ended and pre-coded questions was investigated. In an open question, the respondent is given the freedom to decide the aspect, form, details and length of his answer. It is responsibility if the interviewers to record as much of it as they can. However, it is very difficult to code the open questions, which makes their analysis difficult. Basing on this it was decided not to use any open questions in this study.

#### ***4.2.2. State preference Questions***

A number of discrete models like SP deal with non-factual, attitudinal or qualitative response types of questions. An attitude, choice, perception or belief is likely to be more complex and multi-faceted than an issue of fact. There is no external way of verifying the reliability of questions and answers. The responses are, generally more sensitive to bias by wording, by response sets, by leading, by prestige and by contextual effects (37). All the possible aspects of the respondent like his knowledge about the topics under investigation, ability to understand hypothetical or behavioral question, etc. were taken into account prior to designing the questionnaires for the qualitative response models.

##### ***4.2.2.1. Willingness to pay Questions***

Under the concept of this study, the respondents were asked to state how much they are willing to pay for the parking before switching from use of private car to another mode of transport. The respondents were asked individually.

##### ***4.2.2.2. The use of Stated Preference Questions***

The purpose of designing stated preference questions is to collect data for efficient model estimation with as little bias as possible. The design of options and their presentation in SP questionnaires may be organized in three steps: a) the selection of the attribute levels and

combinations constituting each alternative, b) the design of the presentation of these alternatives, and (c) the specification of the response to be elicited from the respondents (37)

SP choice data are obtained by offering each respondent a set of hypothetical realistic alternatives. To optimize the efficiency of SP design, attention should be paid to the conditions under which choices will change. Where choice involves trade-off, efforts should be made to identify the point at which the respondents are just indifferent between two alternatives, i.e. the 'boundary values'.

## Chapter 5 : FINDINGS PRESENTATION AND DISCUSSION

### 5.1. Introduction

This chapter deals with the analysis and interpretation of the primary data that have been collected. Raw data must be analyzed so as to find trends and patterns that will result in information that can be easily understood. The parking survey was conducted using two methods, namely the parking usage survey by questionnaire type as well as the parking usage survey by patrol. The parking survey provided information on the usage of the existing parking spaces, the parking duration (turnover) as well as the parking accumulation in quartier commercial. The data collected from the parking survey were also used to forecast the parking situation in quartier commercial for the next five years.

After conducting the parking surveys, SPSS was used to discuss and interpret the data, and then results are discussed in graphs and tables. Finally the results were compared according to two methods used, and then compared with international results also.

Therefore, this chapter discusses the findings of the present study and responds to the research question.

### 5.2. findings presentation and discussion

#### 5.2.1. Findings of the parking usage survey by questionnaire type

Samples of 150 drivers seen to park in the area of study were asked about their trip purpose as well as the occupancy rate of their cars so as to capture the picture of the whole area.

As shown from the figure 5.2, it was found that 45% of the people drive to City Center for Commuting purposes whereas 35% drive for Business purposes and 20% for other purposes. This shows that there is a high demand for parking space to serve Commuting and business dealers.

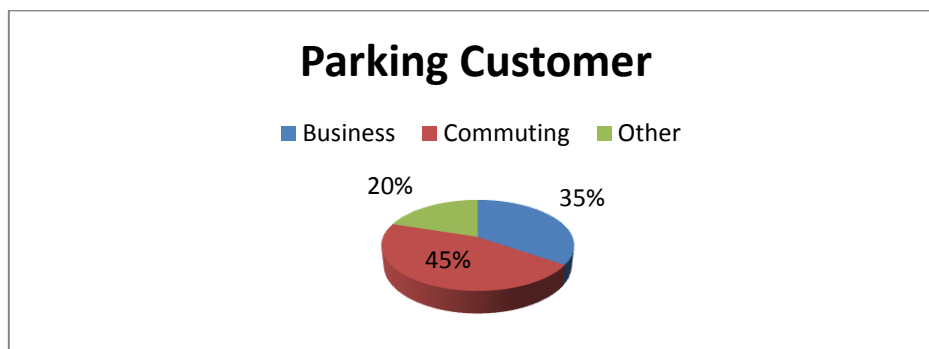
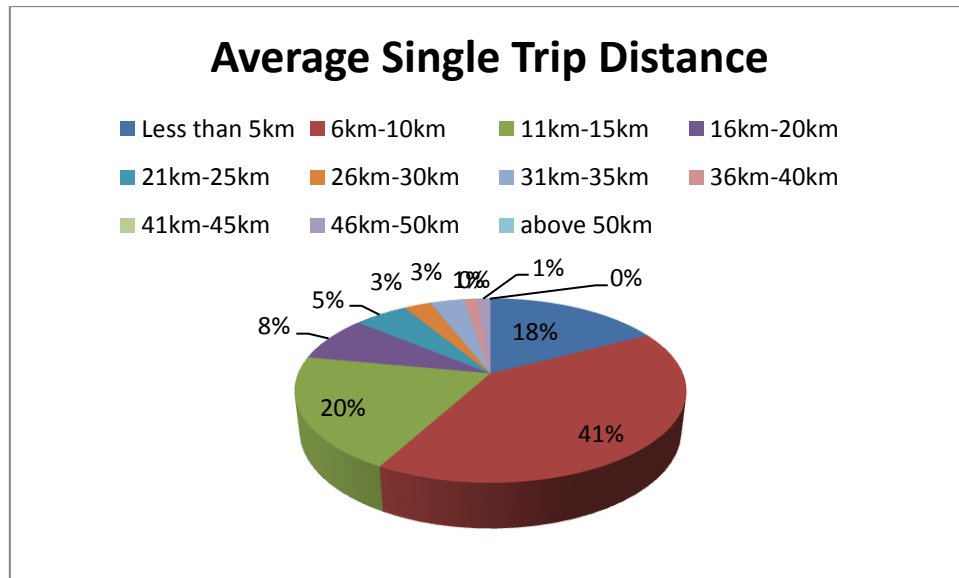


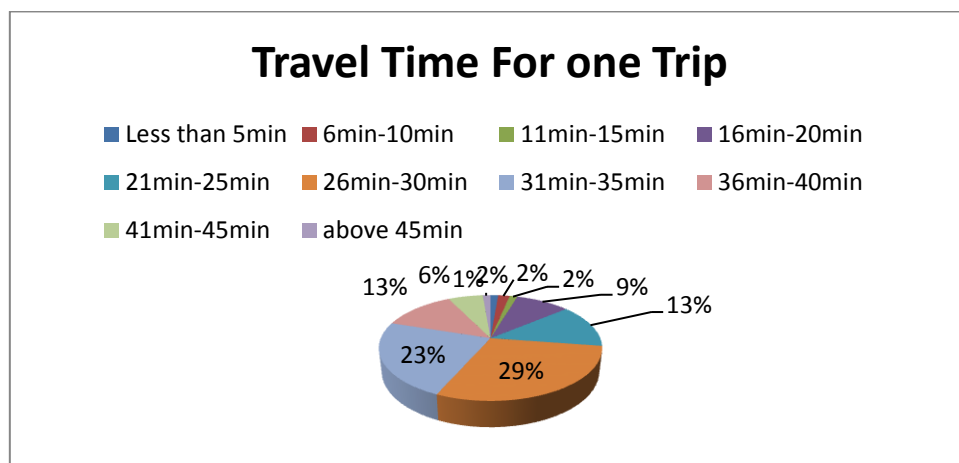
Figure 5-1: Chart showing the distribution of the trip purpose over the sample

From the figure 5.3 below, it was found that 41% of the people drive to City Center their single trip distance is 6km to 10km, 20% drive for 11km to 15km, 18% drive less than 5km. This shows that most of people drive (41%) drive an average single trip distance of 6km to 10km and the average single trip distance is 11.95km.



**Figure 5-2: Chart showing the distribution of the average single trip distance over the sample**

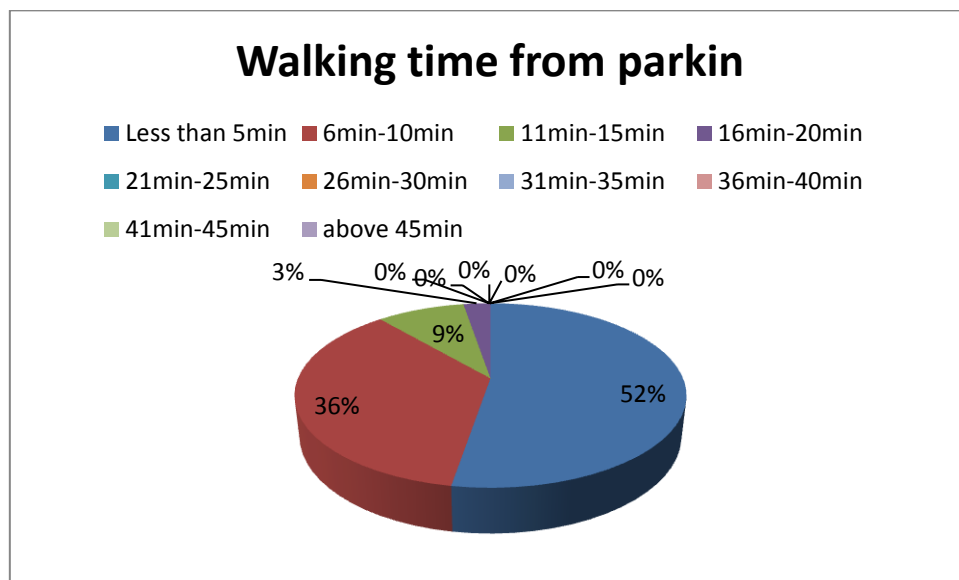
The figure 5.4 below, shows that 29% of the people drive to City Center, they use travel time of 26 minutes to 30 minutes, 23%, they use 31 minutes to 35 minutes, 13% they use 36 min to 40minutes, 13% they use 21 minutes to 25 minutes , 9% they use less than 20 min and 11% they use more than 40minutes . This shows that most of people (52%) their travel time for one trip is 26 minutes to 35 minutes. The average travel time for one trip is 29minutes



**Figure 5-3: Chart showing the distribution of the travel time for one trip**

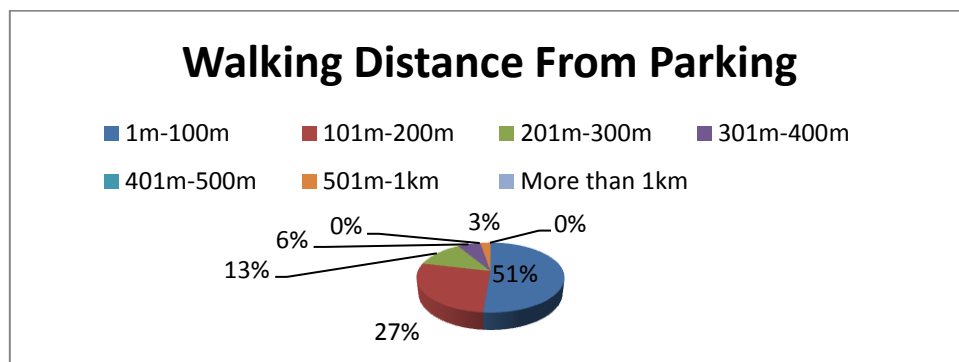


Referring to figure 5.5 below, it was found that 52% of the people drive to City Center their walking time from parking to destination is less than 5min , 36% of driver they use 6min. to 10min. and 12% they use more than 10min. This shows that most of people driving to the city center (88%) they working time from parking to their destination is less than 10min. From this, it was found that the average walking time from the parking to destination 5,6min.



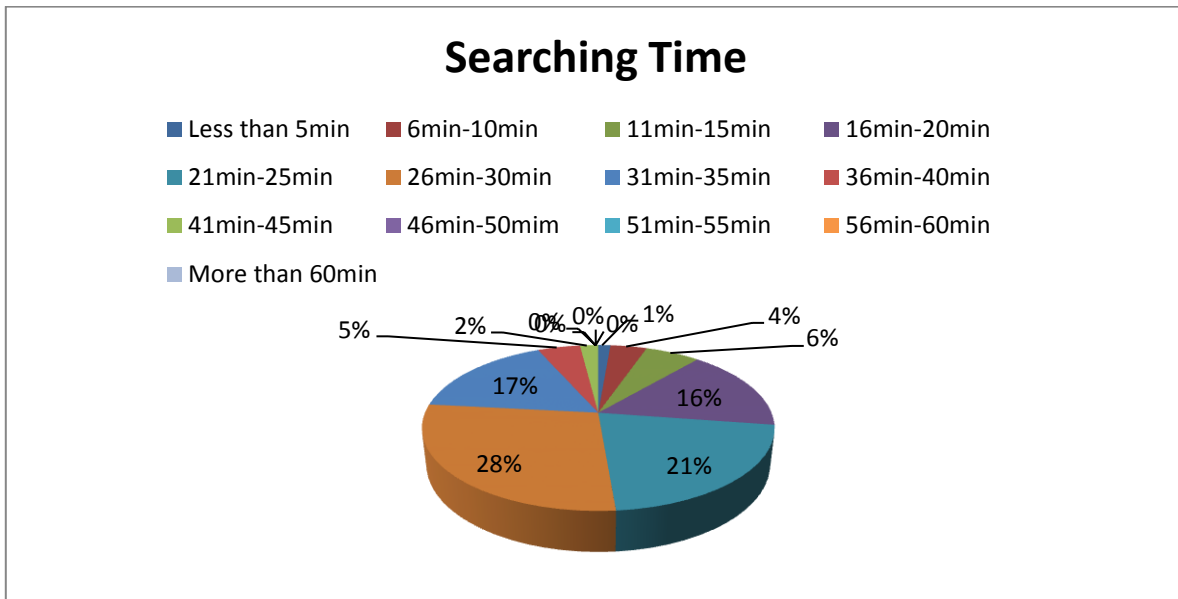
**Figure 5-4: Chart showing the distribution of the walking time from parking to destination**

The figure 5.6 below, shows that 29% of the people drive to City Center, they use travel time of 26 min to 30 min , 23% they use 31 min to 35 min., 13% they use 36 min to 40min , 13% they use 21 min. to 25 min , 9% they use less than 20 min and 11% they use more than 40min . This shows that most of people (52%) their travel time for one trip is 26 min to 35 min. Basing on this, it was found that the average walking distance from parking to destination is 140m.



**Figure 5-5 Chart showing the distribution of the walking distance from parking to Destination**

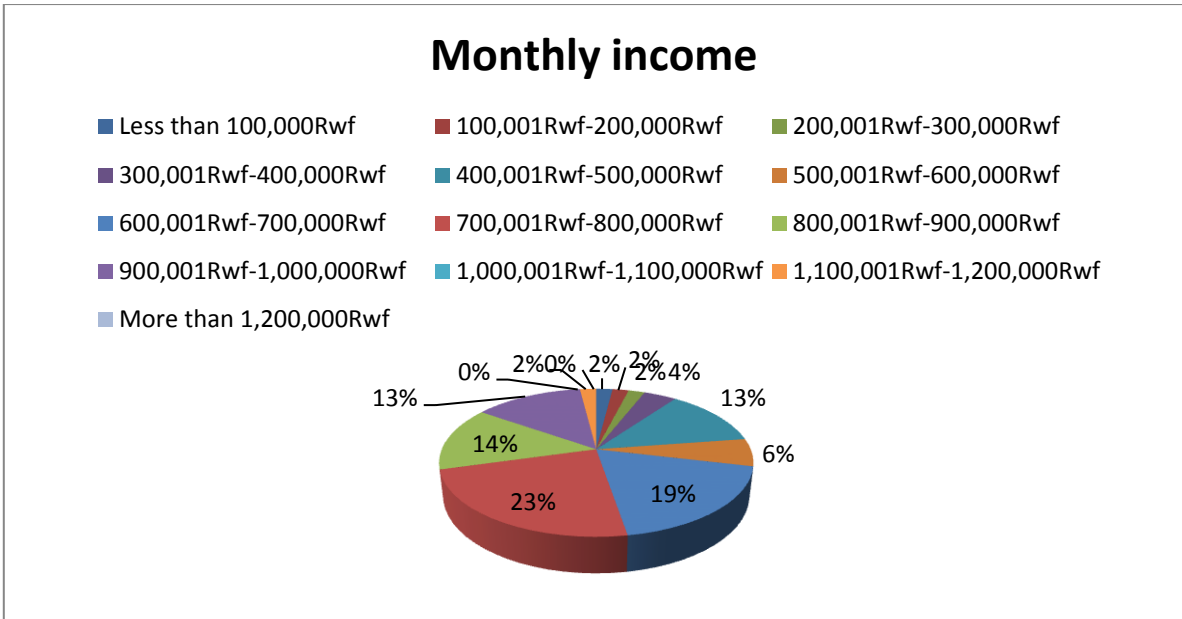
From the figure 5.7 below, it is evident that 28% of the people drive to City Center, they spend 26min. to 30min. for searching parking, 21% they spend 21min. to 25min for searching parking, 17% spend 31min. to 35min., 16% spend 16min. to 20min. 6% they spend 11min. to 15min. 7% they spend more than 35min. and only 5% spend less than 10min. for searching parking. This shows that most of people (66%) they spend more than 20 min. as searching time. It was found that, the average searching time is 24min.



**Figure 5-6: Chart showing the distribution of the searching time over the sample**

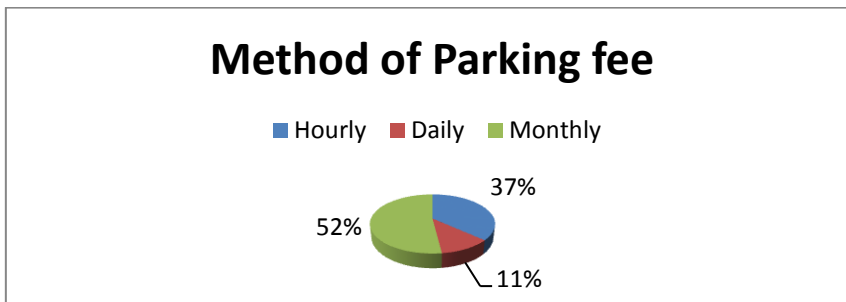
From the figure 5.8 below, it was found that 23% of the people drive to City Center, their average monthly income is 700,001Rwf to 800,000Rwf, 19% their monthly income is 600,001 to 700,000Rwf, 14% of the people drive to the city center, their monthly income is 800,001Rwf to 900,000Rwf, 13% their monthly income is 900,001Rwf to 1,000,000Rwf, only 2% of the people drive to the city center, their monthly income is more than 1,000,000Rwf and 29% their monthly income is less than 600,000Rwf.

This shows that, the average monthly income is 678,000Rwf.



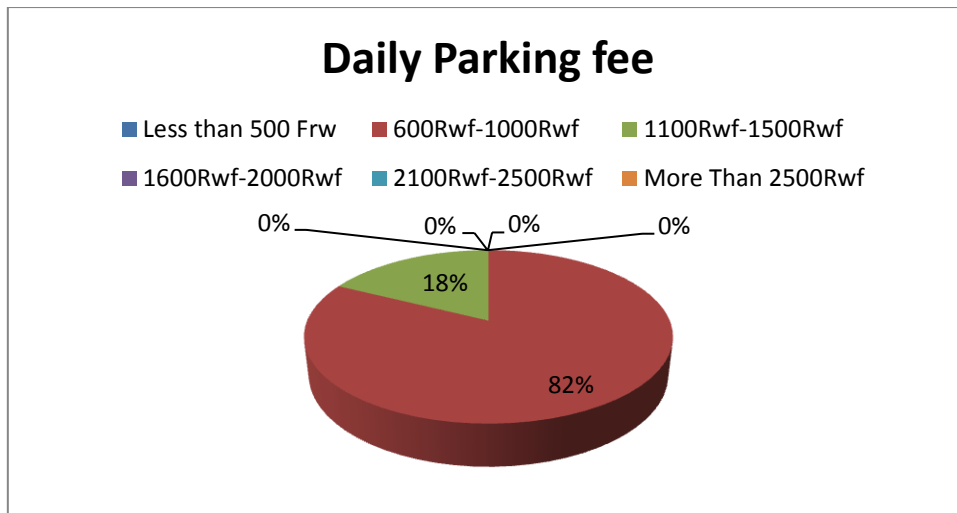
**Figure 5-7: Chart showing the distribution of the searching time over the sample**

As shown from the figure 5.9 below, it shows 52% of people drive to the City Center use monthly parking fee method, 37% they use hourly parking fee method and 11% they use daily parking fee method. This shows that 63% of the drivers they use this parking most of time and they use for long-time parking



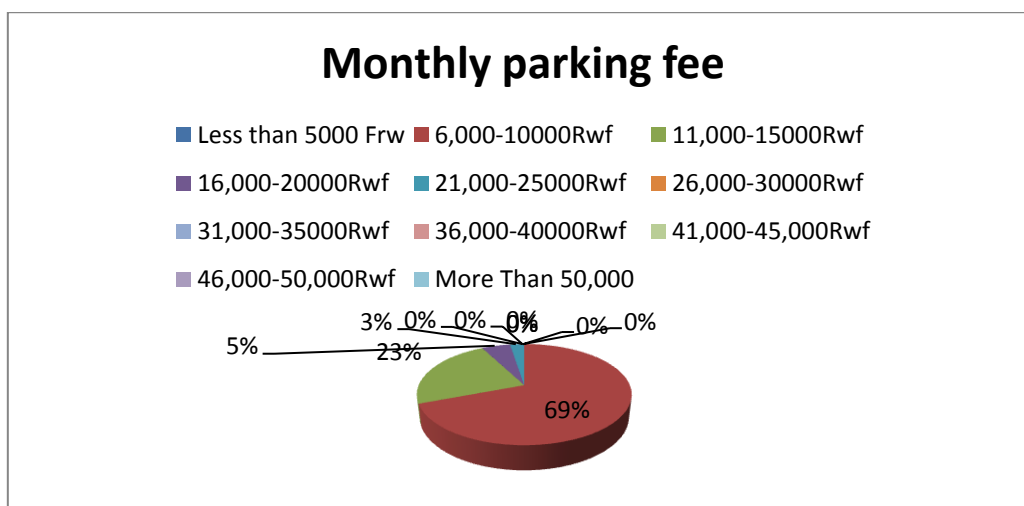
**Figure 5-8: Chart showing the distribution of parking fee method over the sample**

The figure 5.10 below, shows that 82% of the people drive to City Center, their daily parking fee is between 600Rwf to 1000Rwf and 18% of them their daily parking fee is between 1100Rwf to 1500Rwf. It was found that the average daily parking fee is 888Rwf, almost 900Rwf.



**Figure 5-9 : Chart showing the distribution of daily parking fee over the sample**

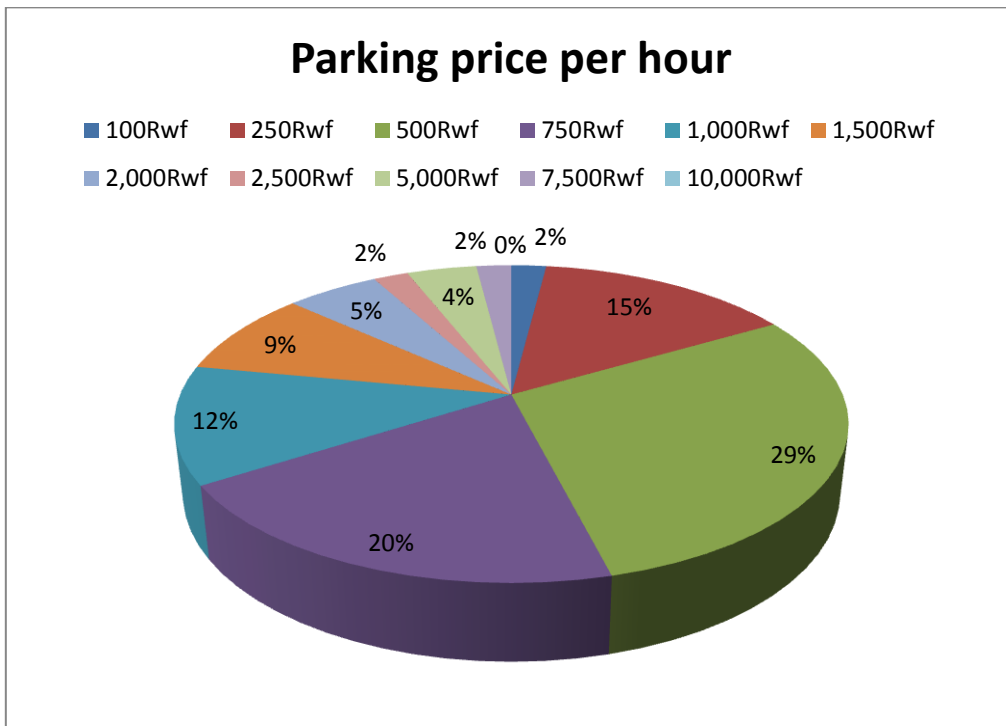
The figure 6.11 below, shows that 69% of the people drive to City Center, their monthly parking fee is between 6,000Rwf to 10,000Rwf, 23% of them their monthly parking fee is between 11,000Rwf to 15,000Rwf, 5% their monthly parking fee is between 16,000Rwf to 20,000Rw and 3% of them their monthly parking fee is between 21,000Rwf to 25,000Rwf. It was found that the average monthly parking fee is 10,051Rwf.



**Figure 5-10 : Chart showing the distribution of Monthly Parking fee over the sample**

From the figure 5.12 below, it was found that the willingness to pay parking per one hour, is as follow: 29% of the people drive to City Center, are willing to pay parking not more than 500Rwf per hour, 20% are willing to pay parking not more than 750Rwf per hour, 15% are willing to pay parking not more than 250Rwf per hour, 12% are willing to pay parking not more than 1,000Rwf per hour, 9% are willing to pay parking not more than 1,500Rwf per

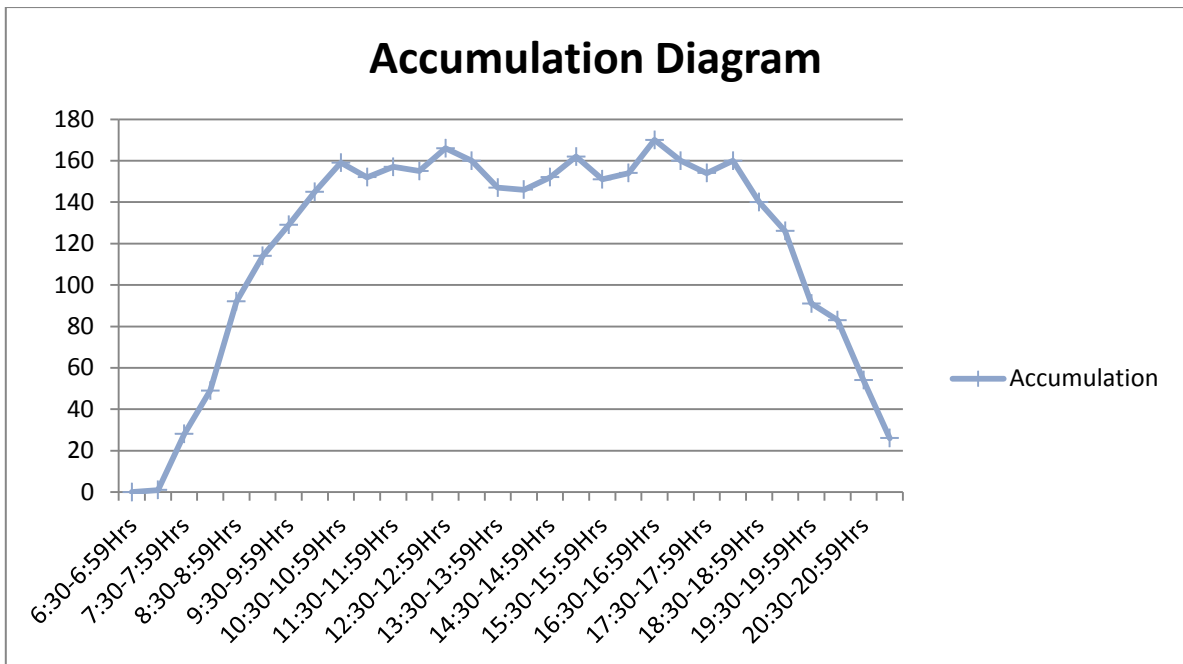
hour, 5% are willing to pay parking not more than 2000Rwf per hour, 4% are willing to pay parking not more than 5,000Rwf per hour, 2% are willing to pay parking not more than 100Rwf per hour, 2% are willing to pay parking not more than 7,500Rwf per hour and 2% of them are willing to pay not more than 2,500Twf per hour. The average parking price per hour is 546Rwf.



**Figure 5-11: Chart showing the distribution of Monthly Parking fee over the sample**

### 5.2.2. Findings for on-street parking usage survey by the patrol

First, an accumulation study was done whereby the number of vehicles already in the area of study is counted first, and then the number of vehicles entering and exiting during a specific time is estimated and added or subtracted from the accumulated number of vehicles.



**Figure 5-12 show Graph plotting the vehicle accumulation within the area of study**

In this line, it was found that during the 14 hours, the number of parked vehicles is beyond the parking capacity. This is due to illegal parking after all the parking spaces are filled. This means that there is a need of keeping demand at least at 85% of parking capacity.

Second, a parking survey assessment was done in order to determine the serviceability of the existing as well as the predicted parking demand.

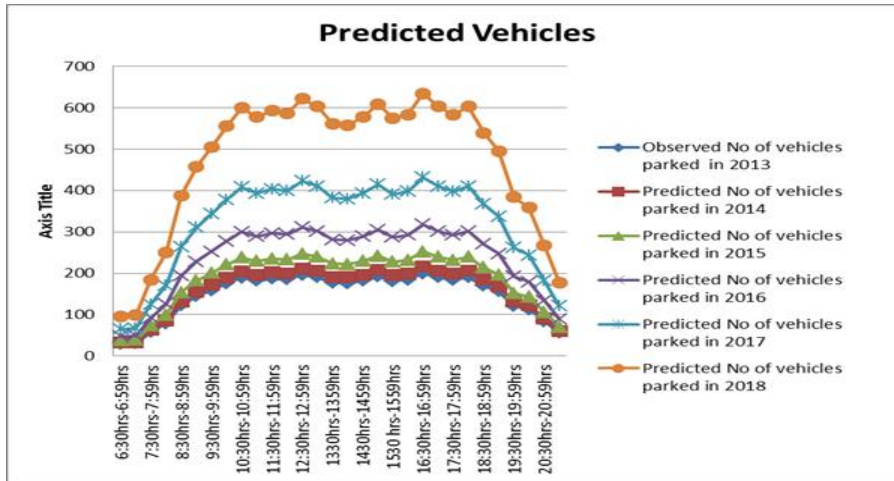
At first, the predicted number of the vehicles parked was calculated using the following formula:

$$B_y = A_{y-1} \times (1 + r)^{y-x}$$

Where:

- ✓  $r=7.5\%$  is the traffic growth rate(compounding)
- ✓  $x$  = year for which we counted the number of vehicles parked (kept constant)
- ✓  $A$  = Number of vehicles parked in the previous year  $x$ (counted)
- ✓  $y$ = Year for which we want to predict the number of vehicles parked, varies from 2014 to 2018.
- ✓  $B$ = Number of vehicles parked in year  $y$  (calculated)

The same formula was used to forecast the predicted number of vehicles that will be parked in 5 years to come.



**Figure 5-13 Shows Growth of the number of vehicles parked over five years**

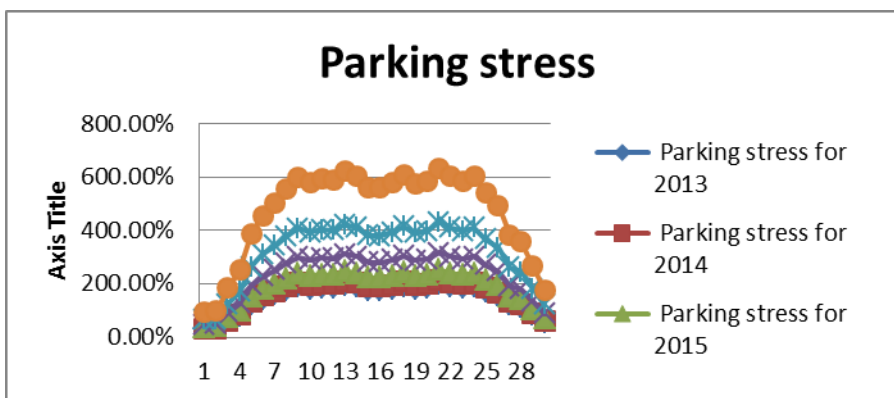
Secondly, the parking stress to the existing parking in five years was calculated using the following formula:

$$\text{Parking stress in year } X = \frac{\text{Number of vehicles parked in that year } X}{\text{Parking space available}}$$

On one hand, as shown in the table below, the parking stress in 2013 for the 100-space existing parking space was 85% before 8:29am and 122% to 200% between 8:30am-4:59pm; which means that from 8:30am, the parking is over-used.

This parking stress is predicted to be 88.77% between 6:30-6:59am and 634% between 12:30-12:59pm in 2017.

These figures shows that the existing 100-space parking is no longer functional there is a need of strategies to solve the problem.



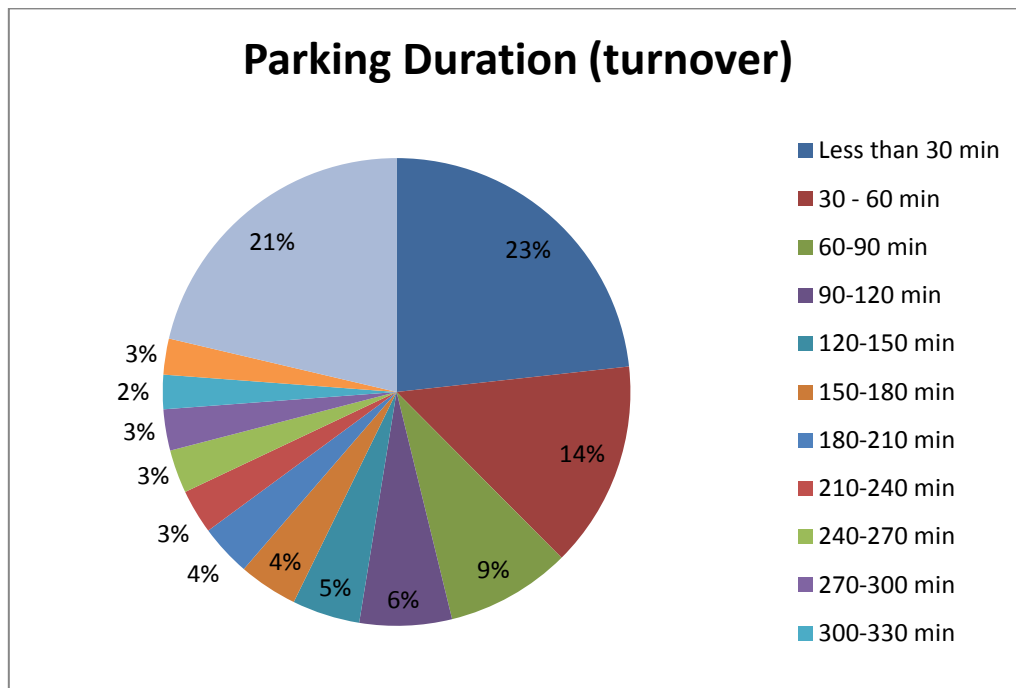
**Figure 5-14 above Illustrate parking stress in the area of the study**

Thirdly, the parking duration (turnover) was surveyed for the parking in the area of the study.

The results are presented in the table 5-1 and figure 5-15 below

Less than 30 min	30 - 60 min	60-90 min	90-120 min	120-150 min	150-180 min	180-210 min	210-240 min	240-270 min	270-300 min	300-330 min	330-360 min	More than 360 min.
23.26%	14.28%	8.65%	6.38%	4.69%	4.08%	3.57%	3.07%	3.00%	2.85%	2.37%	2.49%	21.33%

**Table 5-1: Parking Duration for on-street parking**



**Figure 5-15 showing the parking duration (turnover) rate**

The results indicate that 23% of all the surveyed vehicles parked for less than 30 min, and those that parked 31 to 60min. were 14%. In other words, the vehicles that parked for less than 1 hour are almost 37% of all the vehicles, which means that there is a high demand for short-term parking.

On the other hand, vehicles that parked for more than 5 hours were found to be 26% of the total vehicles, which means that there is a high demand for long-term parking as well.

In the survey, it was found out that most of the long-term parkers are business dealers who work in the area but live out of the city center.

Therefore, providing a park-and-ride in the outside of Kigali city center and increase parking fee would partially solve the problem of lack of parking by allowing more of the short-term parking and restricting long-term parking.



### 5.2.3. Findings for of-street parking usage survey by the patrol

First, an accumulation study was done whereby the number of vehicles already in the area of study is counted first, and then the number of vehicles entering and exiting during a specific time is estimated and added or subtracted from the accumulated number of vehicles.

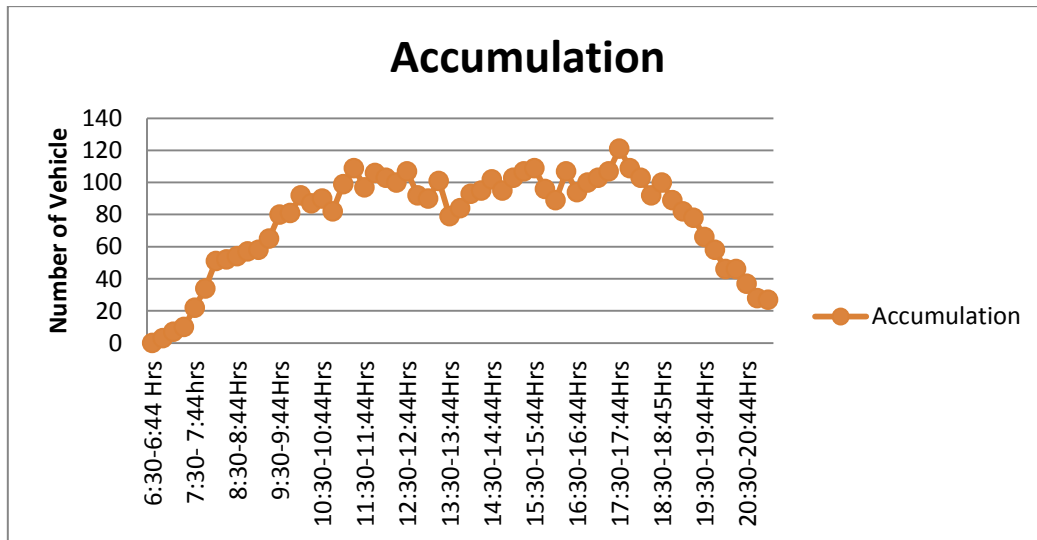


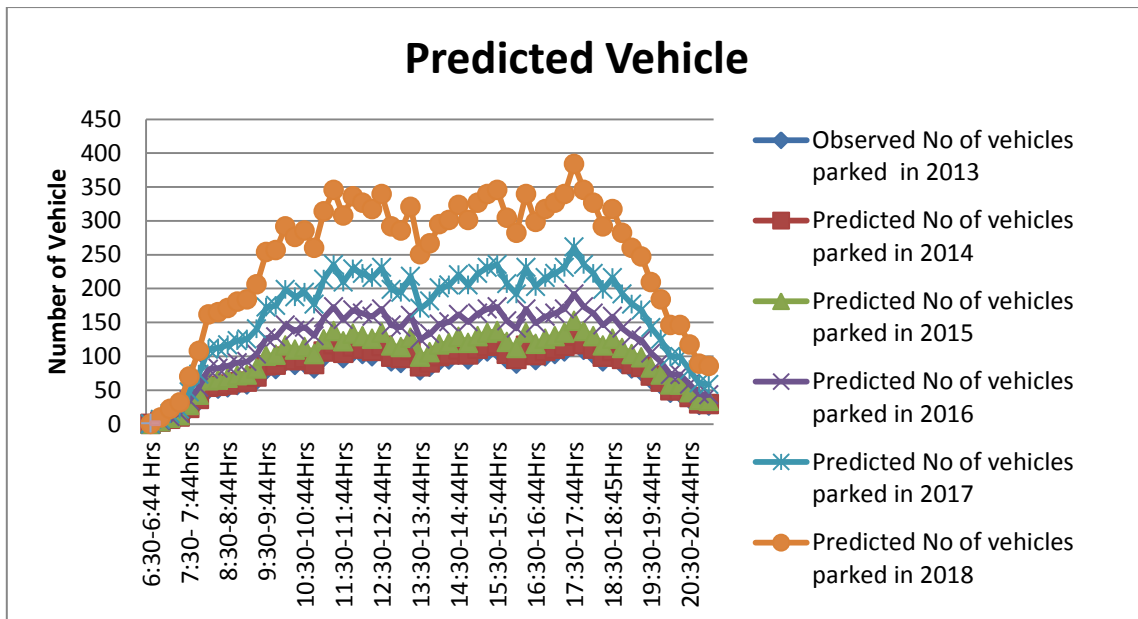
Figure 5-16 show the accumulation table

In this line, it was found that during the 14 hours, the number of parked vehicles is beyond the parking capacity. This is due to illegal parking after all the parking spaces are filled. This means that there is a need of keeping demand at least at 85% of parking capacity.



Figure 5-17 shows the illegal on-street parking

Second, a parking survey assessment was done in order to determine the serviceability of the existing as well as the predicted parking demand.



**Figure 5-18 showing Growth of the number of vehicles parked over five years**

Secondly, the parking stress to the existing parking in five years was calculated using the following formula:

$$\text{Parking stress in year } X = \frac{\text{Number of vehicles parked in that year } X}{\text{Parking space available}}$$

On one hand, as shown in the table below, the parking stress in 2013 for the 136 existing parking space was at 85% before 8:29am and 122% to 200% between 8:30am-4:59pm; which means that from 8:30am, the parking is over-used.

This parking stress is predicted to be below at 85% before 7:59am and it is increasing up 254% at 11:29 pm in 2018.

These figures shows that the existing 136-space parking will no longer functional there is a need of strategies to solve the problem.

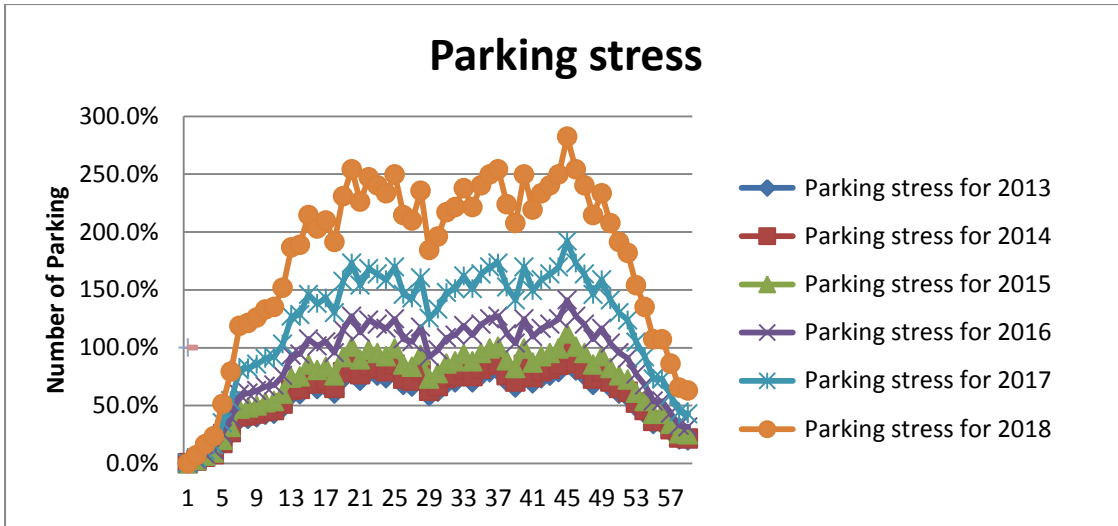


Figure 5-19 above Illustrate parking stress in the area of the study

Thirdly, the parking duration (turnover) was surveyed for the parking in the area of the study.

The results are presented in the table 5-2 and figure 5-19 below

Less than 15 min	15 - 30 min	30-45 min	45-60 min	60-75 min	75-90 min	90-105 min	105-120 min	120-135 min	135-150 min	150-165 min	165-180 min	180-195 min	195-210 min	210-225 min	225-240 min	More than 240 min
43.85%	8.13%	6.30%	3.85%	3.28%	2.14%	1.56%	1.61%	2.19%	1.04%	1.25%	1.30%	1.30%	0.99%	0.68%	0.99%	19.53%

Table 5-2: Parking Duration for off-street parking

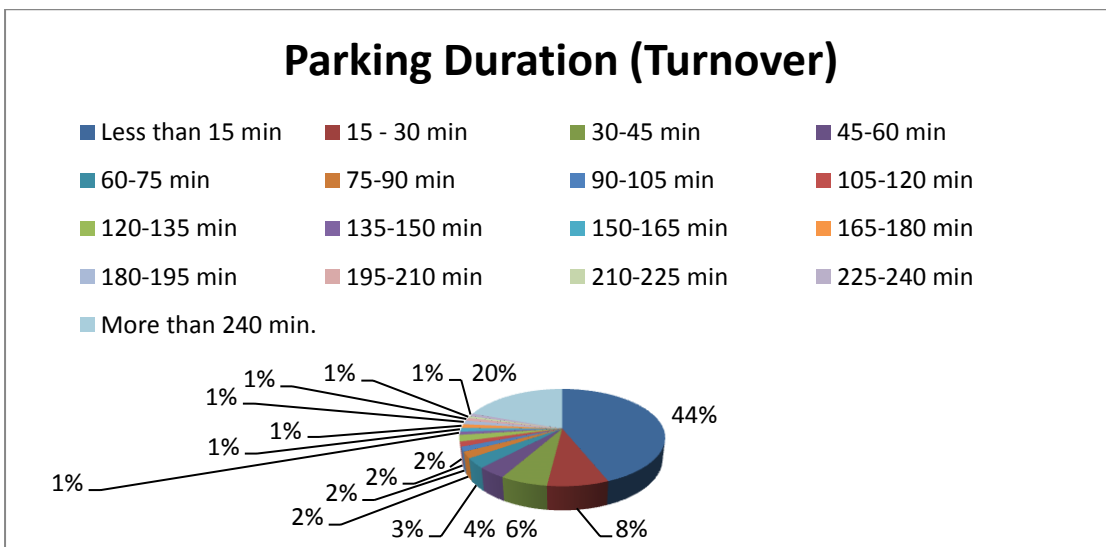


Figure 5-20 show the parking duration (turnover) rate

The results indicate that 44% of all the surveyed vehicles parked for less than 15 min, and 8% parked 15 to 30min. and those that parked 30min. to 1hour were 10%. In other words, the vehicles that parked for less than 1 hour are almost 62% of all the vehicles, which means that there is a high demand for short-term parking.

On the other hand, vehicles that parked for more than 4 hours were found to be 20% of the total vehicles, which means that there is a fair demand for long-term parking as well.

In the survey, it was found out that most of the long-term parkers are business dealers who work in the area but live out of the city center.

Therefore, providing a park-and-ride in the outside of Kigali city center and increase parking fee would partially solve the problem of lack of parking by allowing more of the short-term parking and restricting long-term parking.

### 5.3. Price elasticity of Demand in the location of commercial zone (on-street parking)

The price elasticity of demand measures how these prices changes affected occupancy rates. Economists define price elasticity as the percent change in the occupancy rate (the quantity of parking demanded) divided by the percent change in the meter price. For example, if a 10 percent price increase leads to a 5 percent fall in occupancy, the price elasticity of demand is  $-0.5$  ( $-5\% \div 10\%$ ).

For this study we calculated the elasticity of demand revealed by all the price changes during first year. For each price change, we compared the old price and average occupancy to the new price and average occupancy during the following period.

The table below indicates how annual parking fees affects parking demand.

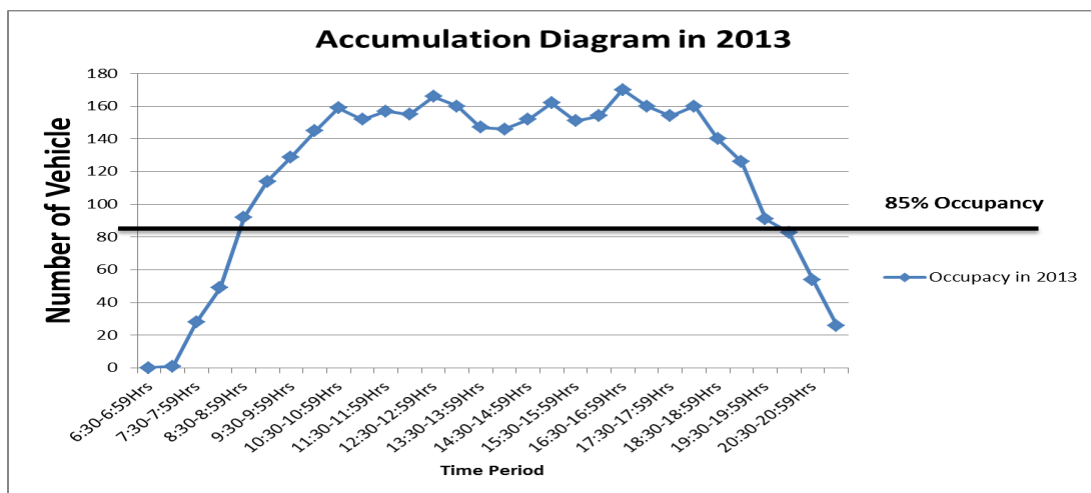
For example at Commercial zone in 2016, a 34% percent price increase leads to a 79 percent fall in occupancy, the price elasticity of demand is  $-1.65$  In this year of 2016 to achieve the target parking occupancy of 85%, the parking price needed is 450Rwf per hour.

Year	parking capacity	grouth rate of demande	demand	Price to be charged	% change in price	elasticity in the year	% change in demand	keep parking capacity between 85% (85 Spaces)
2013	100	7.5%	170	100	0.00	-0.45	0	170
2014	100	7.5%	183	200	0.67	-0.99	-0.66	86
2015	100	7.5%	196	320	0.43	-1.65	-0.71	82
2016	100	7.5%	211	450	0.34	-2.35	-0.79	85

2017	100	7.5%	227	600	0.29	-3.14	-0.90	80
2018	100	7.5%	244	760	0.24	-3.98	-0.94	82

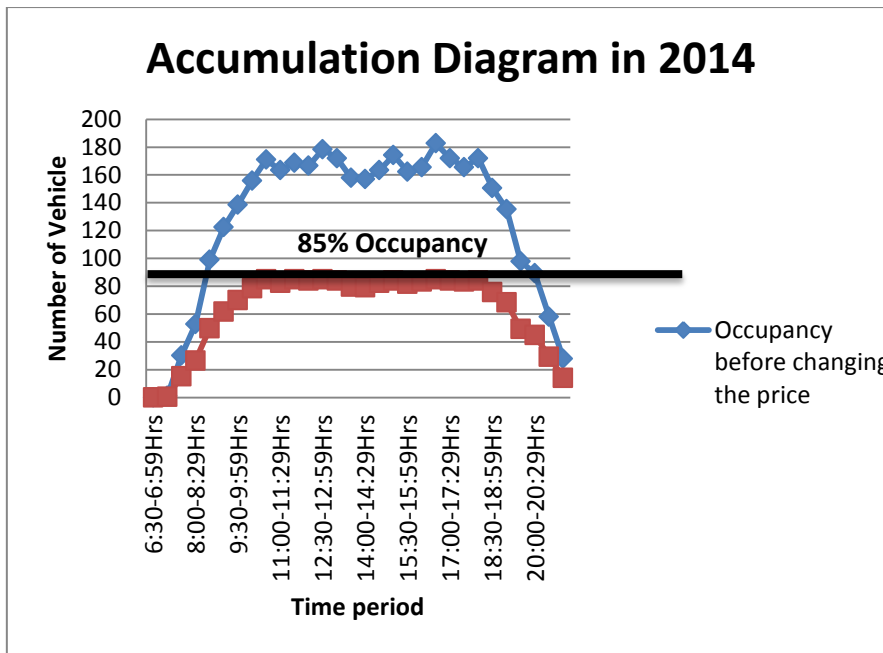
**Table 5-3 above indicates how annual parking fees and its elasticity**

The figure 5.21 below, shows the parking occupancy in the year of 2013 and it shows at what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 09:00 am to 08:00 pm. The parking is no longer functional; there is a need of strategies to solve the problem.



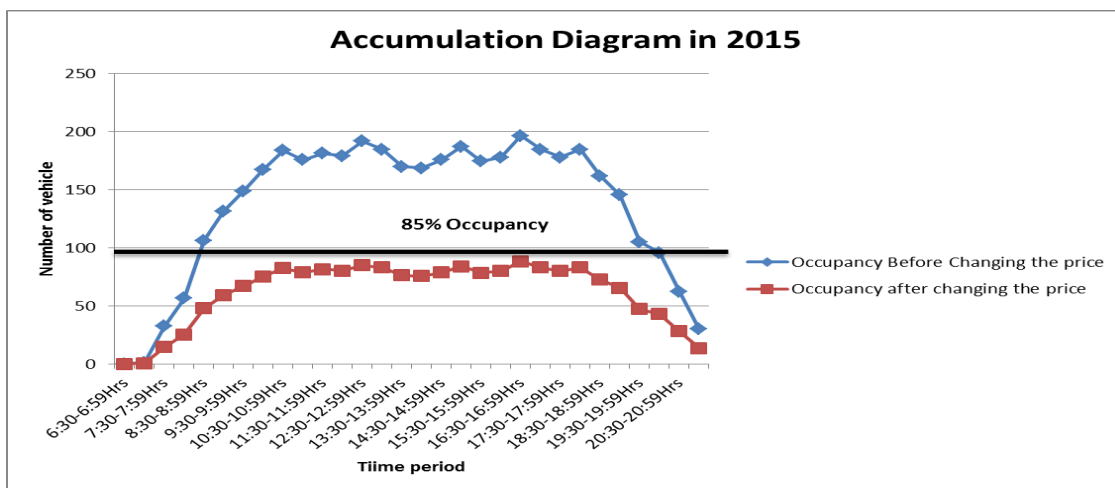
**Figure 5-21 above Illustrate parking occupancy in area of the study in 2013 (Commercial zone)**

The figure 5.22 below shows the parking occupancy in the year of 2014 and it shows at what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 08:30 am to 08:30 pm. It is evident that, parking will no longer be functional in 2014; there is a need of strategies to solve the problem. To solve the problem the parking fees will be increased from the current 100Rwf to 200Rwf per hour to achieve 85% occupancy. a 67 percent price increase leads to a 66 percent fall in occupancy, the price elasticity of demand is  $-0.99$ .



**Figure 5-22 above Illustrate parking occupancy in area of the study in 2014 (Commercial zone)**

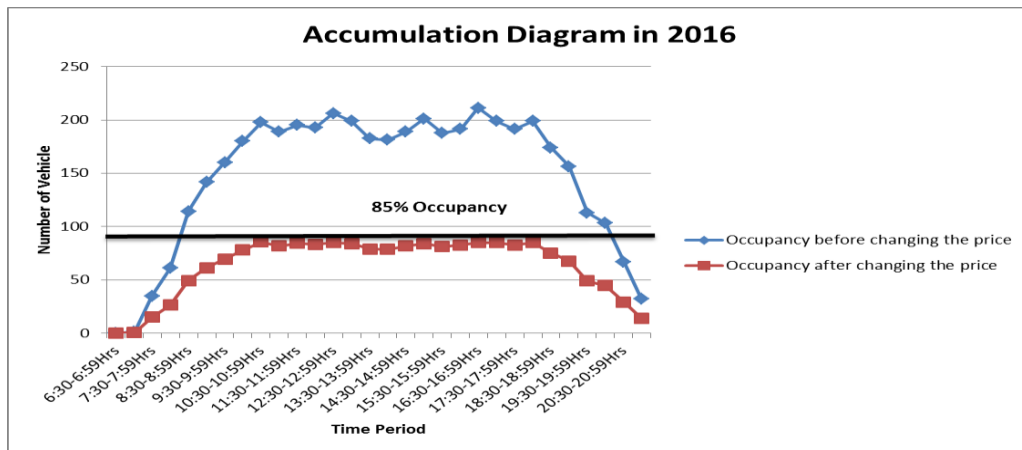
The figure 5.23 below shows the parking occupancy in the year of 2015 and it shows at also what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 08:30 am to 09:00 pm. It is evident that, parking will no longer be functional in 2015; there is a need of strategies to solve the problem. To solve the problem the parking fees will be increased to 320Rwf per hour to achieve 85% occupancy. a 43 percent price increase leads to 71 percent fall in occupancy, the price elasticity of demand is  $-1.65$ .



**Figure 5-23 above Illustrate parking occupancy in area of the study in 2015 (commercial zone)**

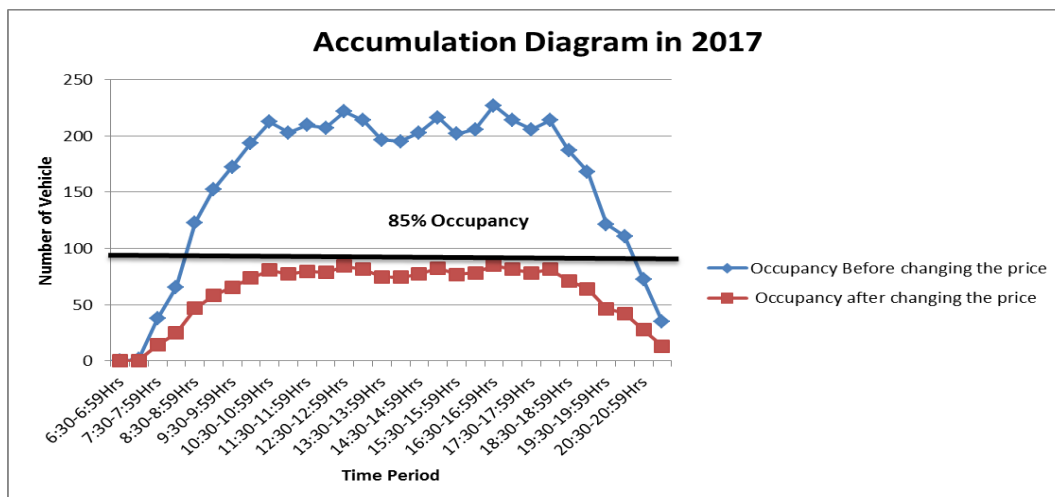
The figure 5.24 below shows the parking occupancy in the year of 2016 and it shows at also what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85%

from 08:00 am to 09:00 pm. It is evident that, parking will no longer be functional in 2016; there is a need of strategies to solve the problem. To solve the problem the parking fees will be increased to 450Rwf per hour to achieve 85% occupancy. 34 percent price increase leads to 79 percent fall in occupancy, the price elasticity of demand is  $-2.35$



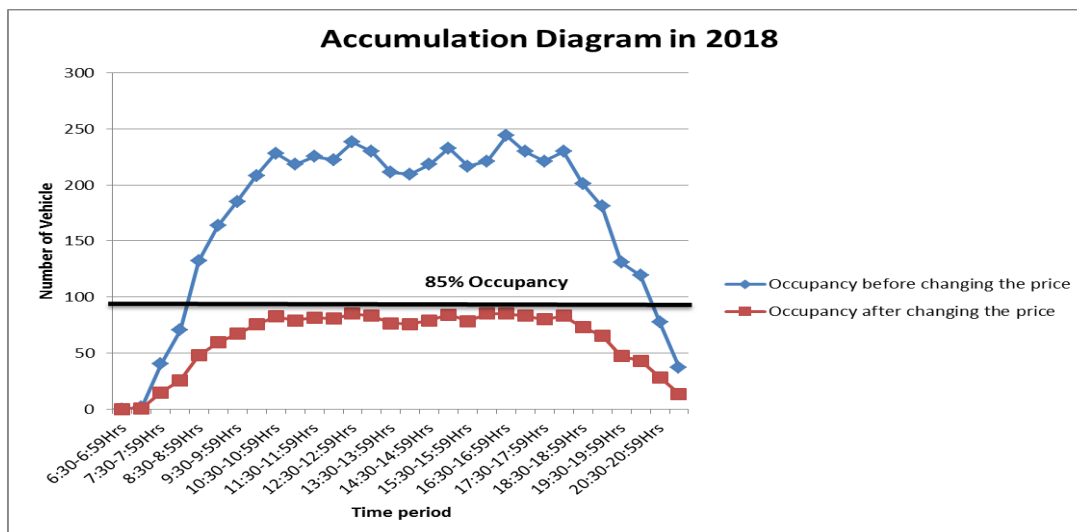
**Figure 5-24 above Illustrate parking occupancy in area of the study in 2016 (commercial zone)**

The figure 5.25 below shows the parking occupancy in the year of 2017 and it shows at also what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 07:30 am to 09:30 pm. It is evident that, parking will no longer be functional in 2017; there is a need of strategies to solve the problem. To solve the problem the parking fees will be increased to 600Rwf per hour to achieve 85% occupancy. 29 percent price increase leads to a 90 percent fall in occupancy, the price elasticity of demand is  $-3.14$ .



**Figure 5-25 above Illustrate parking occupancy in area of the study in 2017 (commercial zone)**

The figure 5.26 below shows the parking occupancy in the year of 2018 and it shows at also what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 07:00 am to 09:30 pm. It is evident that, parking will no longer be functional in 2018; there is a need of strategies to solve the problem. To solve the problem the parking fees will be increased to 760Rwf per hour to achieve 85% occupancy. 24 percent price increase leads to a 94 percent fall in occupancy, the price elasticity of demand is  $-3.98$ .



**Figure 5-26 above Illustrate parking occupancy in area of the study in 2018 (commercial zone)**

#### **5.4. Price Elasticity of Demand for on-street of Bank of Kigali to Rwanda radio's office**

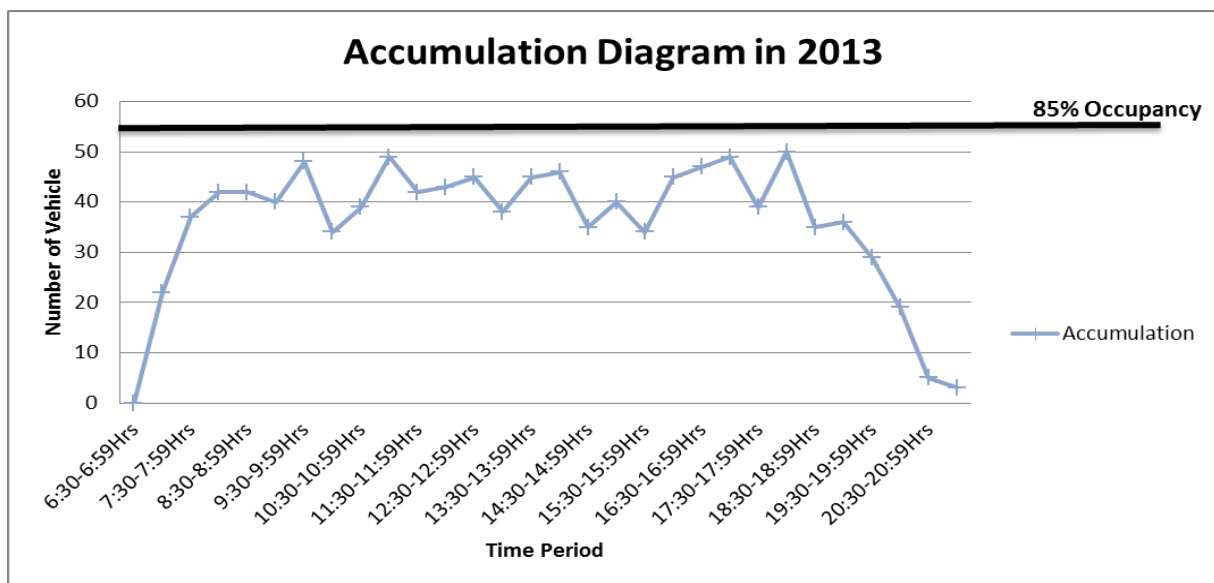
The table below indicates how annual parking fees affects parking demand at this location. For example in 2015, a 18 percent price increase leads to 56 percent fall in occupancy, the price elasticity of demand is  $-0.56$ . In the year of 2015 to achieve the target parking occupancy of 85%, the parking price needed is 120Rwf per hour.



Year	parking capacity	grouth rate of demande	demand	Price to be charged	% change in price	elasticity in the year	% change in demand	keep parking capacity between 85% (55)
2013	65	7.5%	50	100	0	-0.45	0	50
2014	65	7.5%	54	100	0	-0.45	0	50
2015	65	7.5%	58	120	0.18	-0.56	-0.10	52
2016	65	7.5%	62	150	0.22	-0.66	-0.15	53
2017	65	7.5%	67	190	0.24	-0.93	-0.22	52
2018	65	7.5%	72	240	0.23	-1.21	-0.28	52

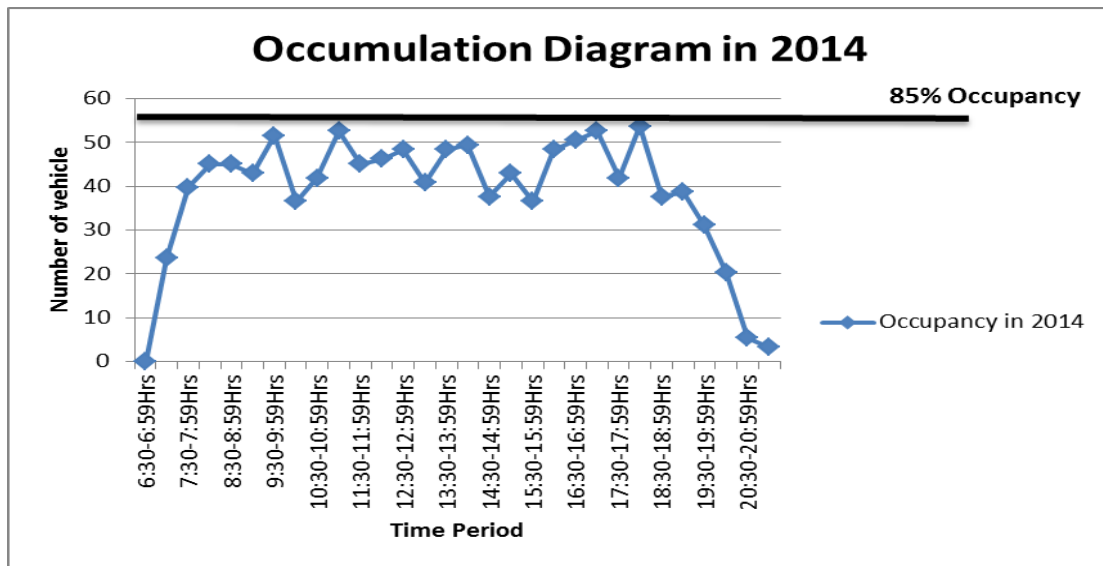
**Table 5-4 above indicates how annual parking fees and its elasticity**

The figure 5.27 below shows the parking occupancy in the year of 2013. It was observed that the parking occupancy in this year is still functional; there is non-need of strategies to be taken.



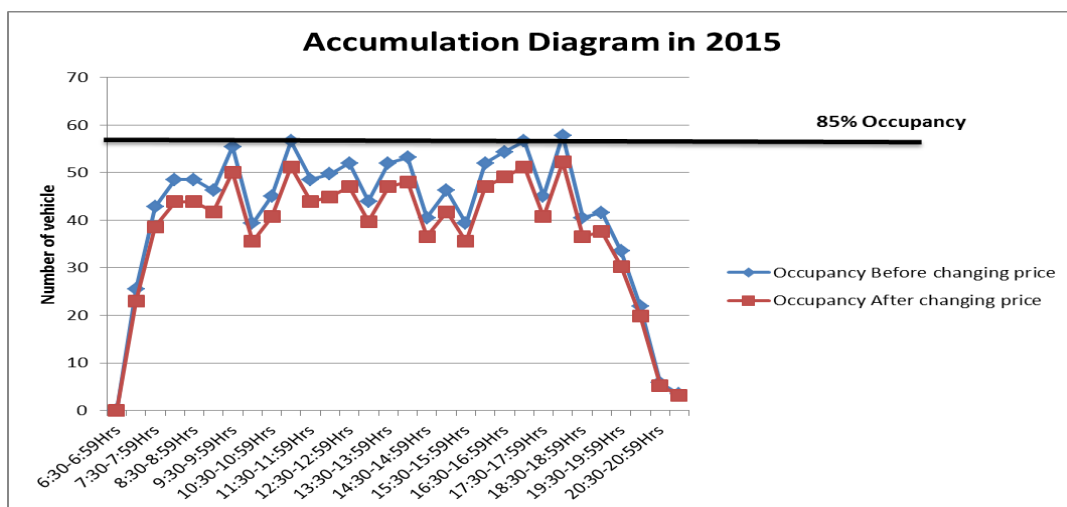
**Figure 5-27 above Illustrate parking occupancy in area of the study in 2013 (portion Bank of Kigali to Rwanda radio's office)**

The figure 5.28 below shows the parking occupancy in the year of 2014. The parking occupancy in this year is now at the target parking occupancy of 85% . In this year the parking is functional; there is non-need of strategies to be taken.



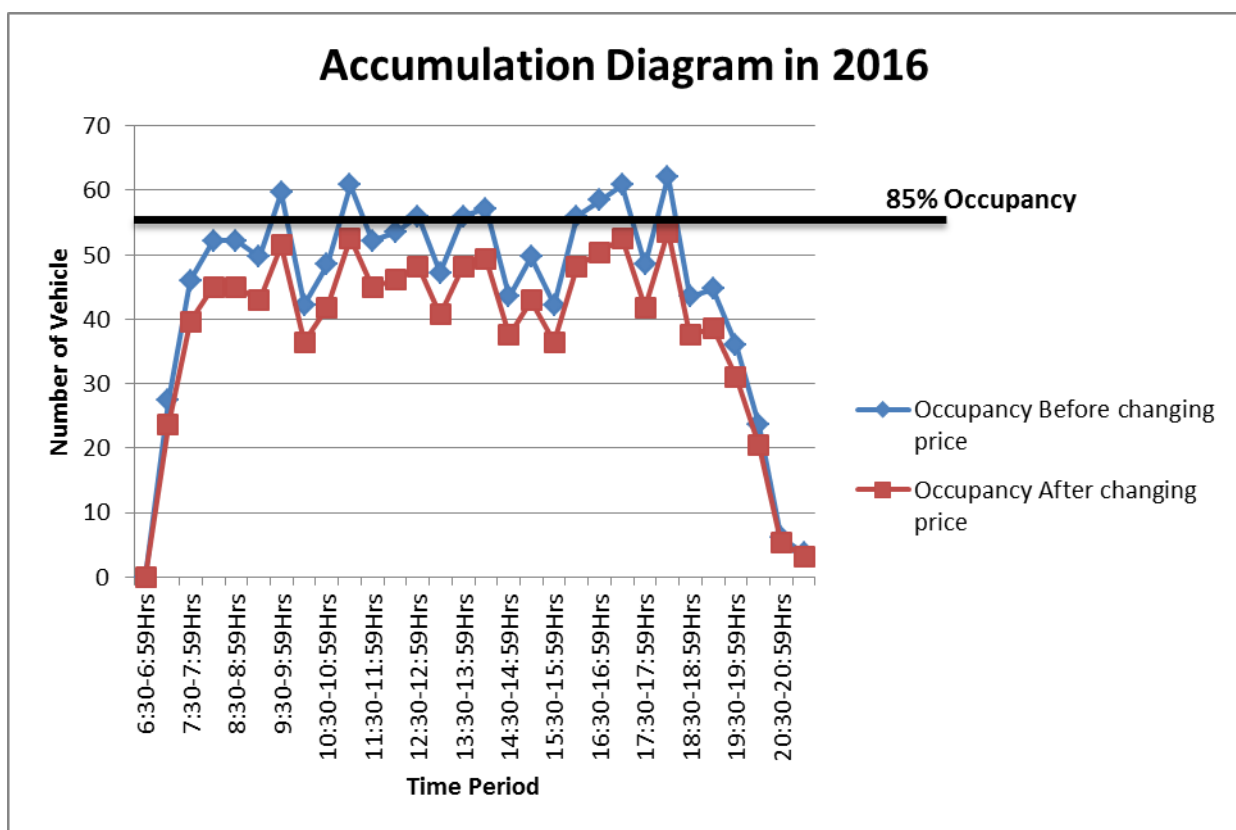
**Figure 5-28 above Illustrate parking occupancy in area of the study in 2014 (portion Bank of Kigali to Rwanda radio’s office)**

The figure 5.29 below shows the parking occupancy in the year of 2015 and it shows also at what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% from 08:30pm to 09:00 pm. It is evident that, parking will no longer be functional in 2015; there is a need of strategies to solve the problem. One of them is to increase parking fees from 100Rwf to 120Rwf per hour to achieve 85% occupancy. 18 percent price increase leads to 10 percent fall in occupancy, the price elasticity of demand is  $-0.56$ .



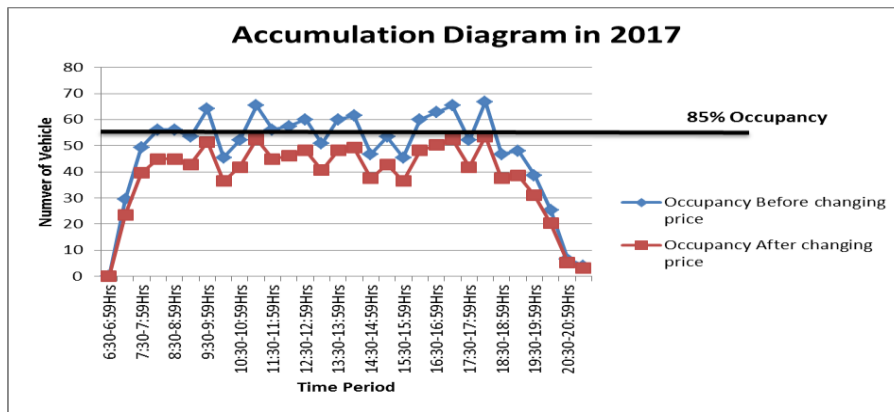
**Figure 5-29 above Illustrate parking occupancy in area of the study in 2015 (portion Bank of Kigali to Rwanda radio’s office)**

The figure 5.30 below shows the parking occupancy in the year of 2016 and it shows also at what time the parking occupancy is beyond 85%. The parking occupancy is beyond 85% in the morning hours from 09:30am to 11:00 am and afternoon from 03:00pm to 07:00pm. It is evident that, parking will no longer functional in 2016; there is a need of strategies to solve the problem at some time period. One of the strategies is to increase parking fees from to 150Rwf per hour at certain period to achieve 85% occupancy. 22 percent price increase leads to 15 percent fall in occupancy, the price elasticity of demand is  $-0.66$ .



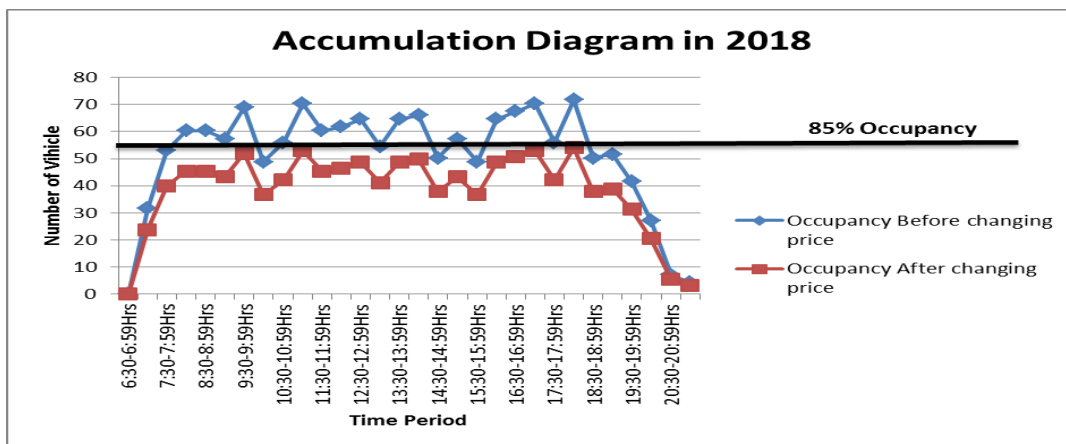
**Figure 5-30 above Illustrate parking occupancy in area of the study in 2016 (portion Bank of Kigali to Rwanda radio’s office)**

The figure 5.31 below shows the parking occupancy in the year of 2017. The parking occupancy is beyond the target of 85% from 09:00am to 19:00pm. It is evident that, parking will not be functional in 2017; there is a need of strategies to solve the problem at peak hours. One of the strategies is to increase parking fees from to 190Rwf per hour at certain hours to achieve 85% occupancy. 24 percent price increase leads to 22 percent fall in occupancy, the price elasticity of demand is  $-0.93$ .



**Figure 5-31 above Illustrate parking occupancy in area of the study in 2017 (portion Bank of Kigali to Rwanda radio’s office)**

The figure 5.32 below shows the parking occupancy in the year of 2018. It is evident that, parking will not be functional in 2018; there is a need of strategies to solve the problem at peak hours. One of the strategies is to increase parking fees from to 240Rwf per hour form 07:30am to 07:00pm at certain hours to achieve 85% occupancy. 23 percent price increase leads to 28 percent fall in occupancy; the price elasticity of demand is  $-1.21$ .



**Figure 5-32 above Illustrate parking occupancy in area of the study in 2018 (portion Bank of Kigali to Rwanda radio’s office)**

### 5.5. Price Elasticity of Demand for off-street parking (UTC)

Application of the 85% Rule *on-street* should be complemented with *off-street parking and transportation options* to ensure that the overall access to local goods and services is enhanced.

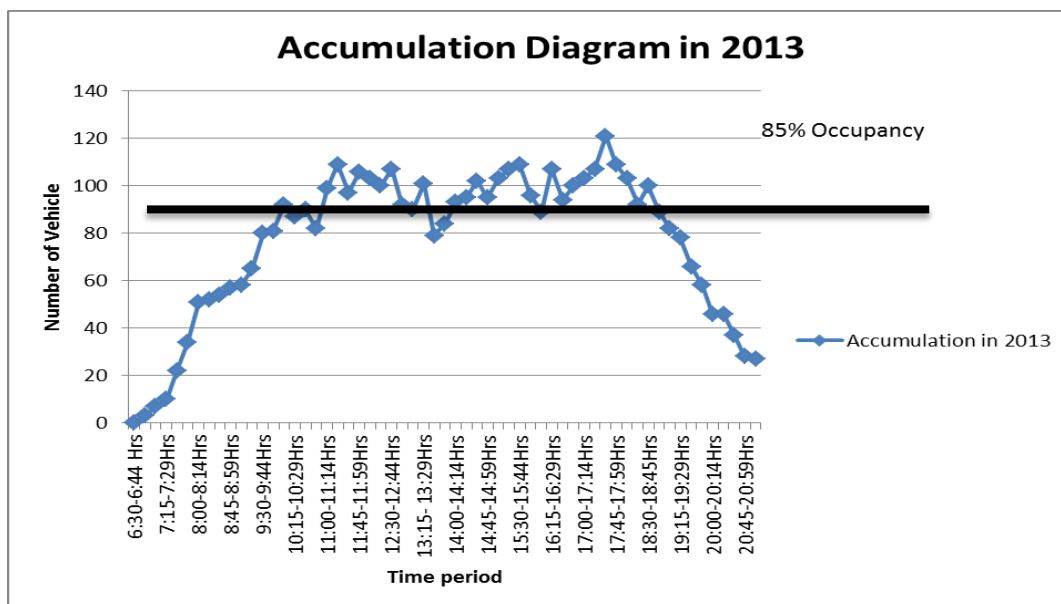
The table below indicates how annual parking fees affects parking demand at this location.

For example in 2014, at 40 percent price increase leads to 29 percent fall in occupancy, the price elasticity of demand is  $-0.72$ . In this year to achieve the target parking occupancy of 85%, the parking price needed is 150Rwf per hour.

Year	parking capacity	growth rate of demande	demand	Price to be charged	% change in price	elasticity in the year	% change in demand	keep parking capacity between 85% (116 space)
2013	136	7.5%	125	100	0	-0.45	0	125
2014	136	7.5%	134	150	0.40	-0.72	-0.29	94
2015	136	7.5%	144	200	0.29	-0.99	-0.28	101
2016	136	7.5%	155	250	0.22	-1.26	-0.28	109
2017	136	7.5%	167	310	0.21	-1.59	-0.34	110
2018	136	7.5%	179	380	0.20	-1.97	-0.40	111

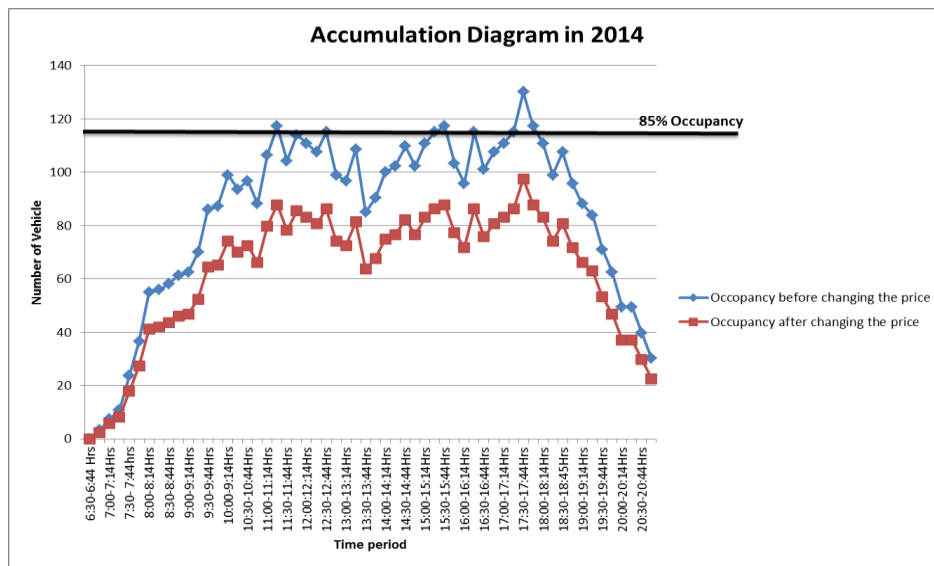
**Table 5-5** above indicates how annual parking fees and its elasticity

The figure 5.33 below shows the parking occupancy in the year of 2013. The parking occupancy in this year it is almost at 85% occupancy, from 11:15am to 08:45pm. The parking still functional; there is non-need of strategies to be taken, but it reach target of parking occupancy.



**Figure 5-33** above Illustrate parking occupancy in area of the study in 2013 (UTC)

The figure 5.34 below shows the parking occupancy in the year of 2014 and it shows also at what time the parking occupancy is beyond 85%. The parking occupancy is beyond the target of 85% in the afternoon from 05:00pm to 06:00pm. It is evident that, parking will not functional in 2014, but in short period. There is a need of strategies to solve the problem at that period. One of the strategies is to increase parking fees from to 150Rwf per hour. 40 percent price increase leads to 29 percent fall in occupancy, the price elasticity of demand is  $-0.72$ .



**Figure 5-34 above Illustrate parking occupancy in area of the study in 2014 (UTC)**

The figure 5.35 below shows the parking occupancy in the year of 2015 and it shows also at what time the parking occupancy is beyond 85%. The parking occupancy is beyond the target of 85% from 11:00am to 06:00pm. It is evident that, parking will not functional in 2015, but not for the whole day. There is a need of strategies to solve the problem at that period. One of them is to increase parking fees from to 200Rwf per hour. 29 percent price increase leads to 28 percent fall in occupancy, the price elasticity of demand is  $-0.99$ .

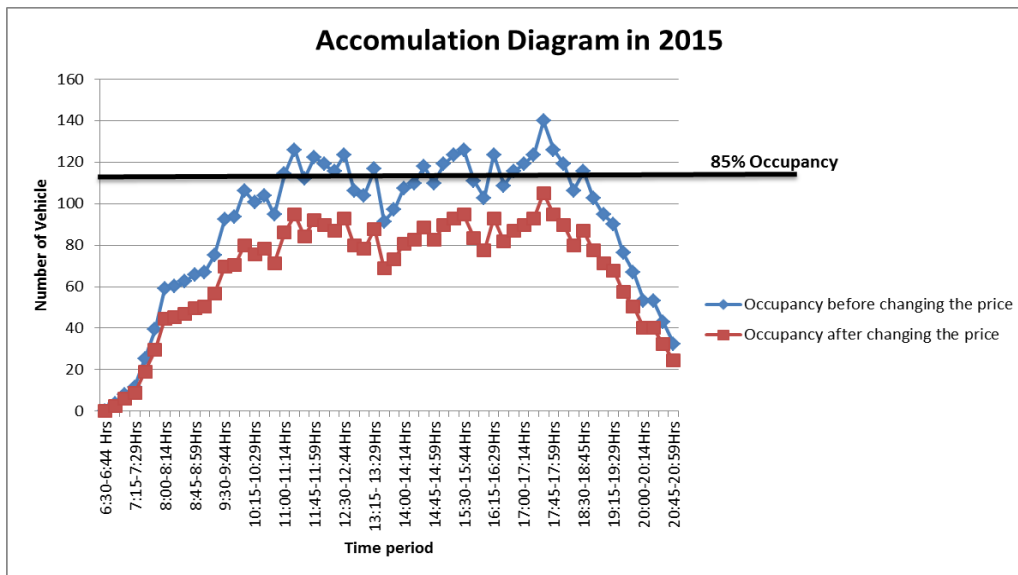


Figure 5-35 above Illustrate parking occupancy in area of the study in 2015 (UTC)

The figure 5.36 below shows the parking occupancy in the year of 2016 and it shows also at what time the parking occupancy is beyond 85%. The occupancy is beyond the target of 85% from 10:00am to 06:300pm. It is evident that, parking will not functional in 2016. There is a need of strategies to achieve 85% parking occupancy. One of them is to increase parking fees to 250Rwf per hour. 22 percent price increase leads to 28 percent fall in occupancy; the price elasticity of demand is  $-1.26$ .

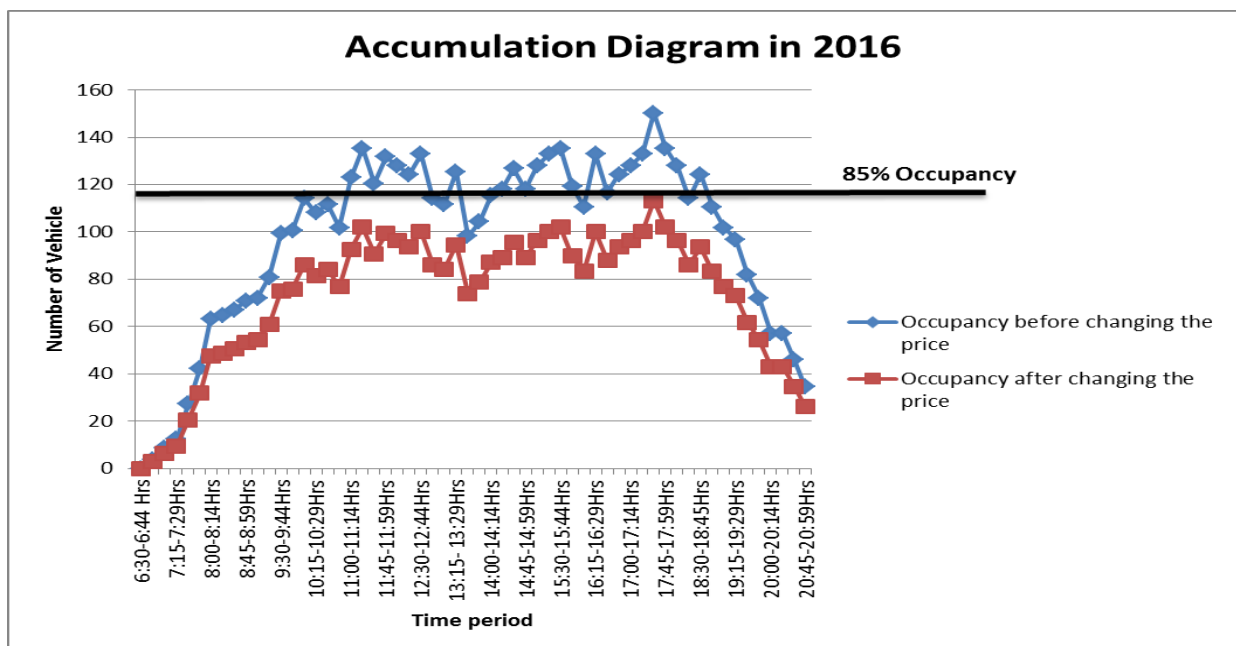
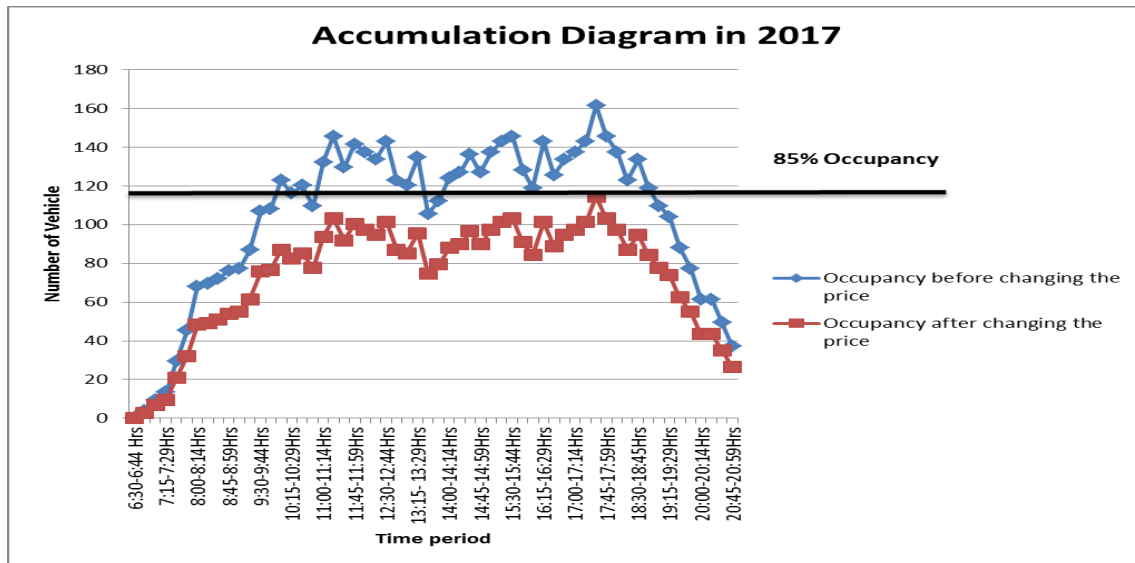


Figure 5-36 above Illustrate parking occupancy in area of the study in 2016 (UTC)

The figure 5.37 below shows the parking occupancy in the year of 2017. The occupancy is beyond the target of 85% from 09:30am to 06:30pm. It is evident that, parking will not functional in 2017. There is a need of action to be taken to achieve 85% parking occupancy. One of them is to increase parking fees to 310Rwf per hour. 21 percent price increase leads to 34 percent fall in occupancy; the price elasticity of demand is  $-1.59$ .



**Figure 5-37 above Illustrate parking occupancy in area of the study in 2017 (UTC)**

The figure 5.38 below shows the parking occupancy in the year of 2018. The occupancy is beyond the target of 85% from 09:0am to 07:0pm. It is evident that, parking will not functional in 2018. There is a need of action to be taken to achieve 85% parking occupancy. One of them is to increase parking fees to 380Rwf per hour. 20 percent price increase leads to 40 percent fall in occupancy; the price elasticity of demand is  $-1.97$ .



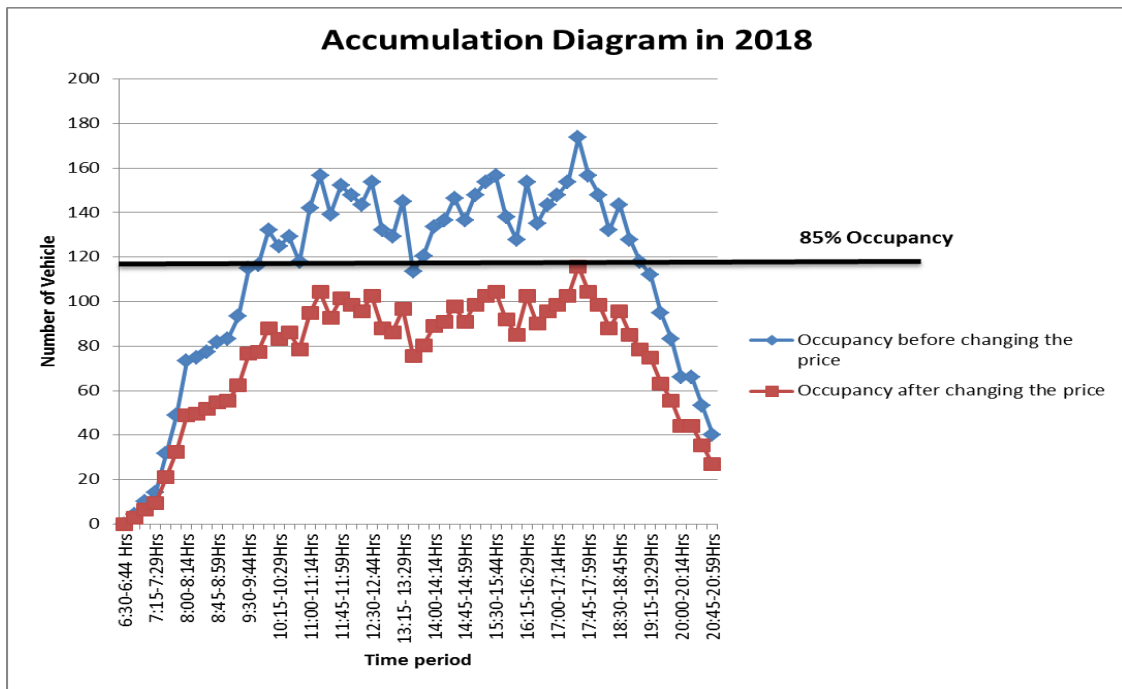


Figure 5-38: above Illustrate parking occupancy in area of the study in 2018 (UTC)

### 5.6. Model Analysis

Table 5.6 below shows the total number of cases which was analysed by SPSS, N=4800 cases. This number comes from 16 scenarios times two choices (1= yes and 0= No) times one hundred and fifty which is the total number of distributed questionnaires.

Unweighted Cases <sup>a</sup>		N	Percent
	Included in Analysis	4800	100.0
Selected Cases	Missing Cases	0	.0
	Total	4800	100.0
Unselected Cases		0	.0
Total		4800	100.0

Table 5-6 shows the Summary of analyzed cases

The choice options in the Table below shows that 50% decided to pay parking fee' other 50% decided to pay Use Alternative means of transport including public transport.

	Observed	Predicted		
		Choice		Percentage Correct
		0	1	
Step 0	Choice 0	0	2400	.0
	Choice 1	0	2400	100.0
	Overall Percentage			50.0

**Table 5-7 The percentage number of the choices**

From the table 5-8 Variable in the equation below:

**B** - This is the coefficient for the constant (also called the "intercept") in the null model.

**S.E.** - This is the standard error around the coefficient for the constant

**Wald**- This is the Wald chi-square test, which tests the null hypothesis that the constant equals 0. This hypothesis is accepted because the p-value (listed in the column called "Sig.") is greater than the critical p-value of .05 (or .01). Hence, we conclude that the constant is 0.

**Df** – This is the degree of freedom for the Wald chi-square test. There is only one degree of freedom because there is only one predictor in the model, namely the constant.

	B	S.E.	Wald	df	Sig.	Exp(B)
Step 0 Constant	.000	.029	.000	1	1.000	1.000

**Table 5-8 Variables in the Equation**

## **Chapter 6 : CONCLUSION AND RECOMMENDATION**

### **6.1. Conclusion**

This study has aimed to develop parking strategies in Kigali City. As car ownership grows, so demand for parking will grow, and City of Kigali will have to deal with many of the issues that have been drawn in this study. It is possible to develop a car parking strategies that will manage the negative impacts of urban car use whilst also supporting business and the economy; but this is a careful balancing.

The general conclusion is, on-street parking in the area of study is not well managed.

Therefore, development of parking strategies is needed to manage demand and the following points were noted:

- On-street parking occupancy is beyond 100% from 09:00 am to 08:00 pm. This means that the parking is serving above capacity. Therefore people are forced to park illegally.
- The accumulation study showed that the rate of vehicle arrivals, are almost greater than the rate of vehicle departures, which means that the parking facilities in the area are already running beyond capacity. This is due to illegal parking after all the parking spaces are filled.
- The research showed that the parking spaces would only serve in the in the morning, early hours only.
- This research shows that most of people (66%) they spend more than 20 min. searching time and the average searching time is 24min.
- The results indicate that drivers are willing to pay parking fee up almost 600Rwf per hour. Above this amount of money they are shifting to other modes
- It was observed that the lower the parking duration, the higher the turnover percentage. This means that there is a demand for short-term parkers (below one hour parking duration) of as high as 37%.

### **6.2. Recommended strategies**

Based on the existing parking conditions within the Kigali City center, together with identified stakeholder issues and future needs associated with the parking system, this study recommends a series of comprehensive strategies to improve parking conditions in the City center for consideration by the City and other stakeholders. This program of strategies and

actions would be carried out over both the short, medium and longer terms through further planning and budgeting processes.

Parking must be managed to assure that priority land uses are supported with an effective and efficient system of access that caters to the needs of priority users. As the purpose and objective of parking management in City of Kigali should be to implement strategies that Support the development of a vibrant, regional center for shopping, working, living, recreation and entertainment and the customers, visitors, employees and residents of those uses. The components of this study need to be simple and intuitive for the user, providing and Understandable system that is safe, secure, affordable and well integrated into the traffic system and other access modes. The main objective those strategies are to reduce parking demand, not to accommodate the overall parking demand.

Based on the findings of this study, we would recommend that relevant strategies should be pursued and formalized.

The research study raises issues and recommendations strategies as well.

Below are strategy recommendations to the City of Kigali to consider, formalize and pursue in the coming years. They are organized as follows:

### **1. Implement the 85% Rule to facilitate/direct parking management strategies**

The 85% Rule is a measure of parking utilization that acts as an objective benchmark against which parking management decisions are based.

Once a supply of parking routinely exceeds 85 percent occupancy, the 85% Rule would recommend that parking management strategies be evaluated and implemented as necessary to bring peak hour occupancies to a level below 85 percent to assure intended uses are conveniently accommodated.

Having the 85% Rule in effect will assure that a process for evaluating and responding to future parking activity in the CBD is in place. Basing on finding of this study Kigali City is extremely recommended, to implement the 85% rule.

### **2. Adopt rate ranges for on-street parking in City of Kigali.**

This would allow City Administration to adjust rates administratively within the ranges adopted and based on the 85% Rule.

City of Kigali is recommended to adopt rate ranges for hourly parking in City facilities and empower City administration to make adjustments to parking rates based on review of occupancies within a supply by the Parking Manager, routine occupancies that exceed 85% and input from a Parking advisory Committee. If occupancies are in excess of 85%, then City administration can adjust rates within a pre-adopted range by the City Council.

**3. Consider parking management planning/strategies for areas of the Kigali City not covered by this research.**

Efforts should be made to assess parking dynamics in areas of the Kigali City not covered by this research. The research was done on CBD, but other areas of Kigali city (e.g. Kisimenti, Kimironko, Nyabugogo) are experiencing development pressures as well.

These areas should be evaluated to assure access decision making is supported with Sound data as completely as that for the CBD.

**4. Appoint parking advisory committee**

The City of Kigali should formally appoint a Parking Advisory Committee made of a representative Cross section of the City center interests. The formal charge of the Committee would be to assist a Parking Manager in the implementation of the parking management; review parking issues over time; and advise the Mayor and City Council on strategy implementation based on the Guiding Principles for parking management and strategies adopted for each parking management zone.

**5. Establish a Special Parking Revenue Fund for City of Kigali as a mechanism to direct and dedicate funds identified for future City parking and transportation improvements.**

As the supply of parking becomes constrained over time, it will be important to direct funds into a specific account intended to support on-going transportation, mobility and access in the city center. Fund should be dedicated to: Enforcement , operations, marketing and communications, new supply where necessary, transportation Demand Management programs.

**6. Codify Guiding Principles for Parking Management as City Code.**

The Guiding Principles have to be developed to provide a framework for managing parking and decision making in the downtown over time. “Codifying” the Guiding Principles will

serve to inform future management decision making as well as development of future public facilities. Guiding Principles recommended are:

- a. To decrease the use of private vehicles and thus reduce overall demand of parking, and shift travel to public transport, para-transport& non-motorized modes;
- b. Encourage other transport modes.
- c. Promote strategic development of off - street facilities.
- d. Provide safe, secure and well -lit parking to allow a sense of security at all times on street and off - street.
- e. Calibrate parking standards to support the City’s goals for transit, biking, walking and ridesharing.
- f. To ensure that parking is a consumer commodity, not a legal right. No subsidized parking is to be provided in public spaces;
- g. To design parking facilities that are well integrated with surrounding buildings and walking environments;
- h. To promote “park and ride” programs that encourage transit oriented development;
- i. To Adjust time limit in high demand areas;
- j. To prioritize short-term parkers over long-term parkers in areas designated for private parking in order to maximize turnover and enable economic vibrancy.

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## APPENDICES

### APPENDIX I

#### Questionnaire for research

Sample No.: Day of Travel: ...../...../..... Sheet ..... of .....

## QUESTIONNAIRE FORM

*Respondent*

*ID:* .....

Dear Respondent,

This survey is intended to capture your views on Central Business District (CBD) parking situation, and it was designed for research purposes only; filling it is voluntary. The present research is conducted to develop suitable parking strategies in Kigali City, specifically in Central Business District, the center of Kigali city. The research idea comes from an existing problem of insufficient and inappropriate parking that suffers City of Kigali in general. We would now like you to take part in this survey. This survey questionnaire has two parts, in part two we want you to suppose that you were asked to choose among various alternatives of transport, some with public transport and the other with private car.

We have presented this information in a series of possible scenarios, each scenario would present one hypothetical but realistic choice for you. For each pair of scenarios we would like you to indicate which one you would choose.

Remember that the use of private car, you there is Vehicle Operating Cost which is estimated as follow:

1. Vehicle Operating Cost of Car is 166 Rwf/Km (i.e. RWF 1,660 for 10 km)
2. Vehicle Operating Cost of jeep is 291 Rwf/Km (i.e. RWF 2,900 for 10 km)
3. Vehicle Operating Cost of Pick up is 172 Rwf/ Km (i.e. RWF 1,720 for 10 km)

Your privacy and secrecy will be secured by the researcher.

Definition of some words

1. Walking time: Walking time is the time you use by walking from home to where you take other means of transport or the time you use from the parking to the end of your destination.
2. Waiting time: Waiting time is the time you spend by waiting for PT (Bus) for your trip
3. Searching time: Searching time is the time you spend by searching the space for parking

4. In Vehicle time: In Vehicle time is the time you use from when you get in the car up to the parking.

**A. PART 1**

Please indicate the number which represents your opinion. Tick at the box given.

**1. What is your trip purpose?**

- Business
- Commuting
- Other

**2. What is your average Single trip Distance?**

- Less than 5 Km
- Between 6-10 Km
- Between 11-15 Km
- Between 16-20 Km
- Between 21-25 km
- Between 26-30 Km
- Between 31-35 Km
- Between 36-40 Km
- Between 41-45 Km
- Between 46-50 Km
- Above 50Km

**3. What is your travel time for one trip (IVT)**

- Less than 5min.
- Between 6-10 min.
- Between 11-15 min.
- Between 16-20 min.
- Between 21-25 min.
- Between 26-30 min.
- Between 31-35min.
- Between 36-40min.
- Between 41-45min.
- More than 45 min.

**4. What is your walking Time from the parking to your end destination?**

- Less than 5min.
- Between 6-10 min.
- Between 11-15 min.

- Between 16-20 min.
- Between 21-25 min.
- Between 26-30 min.
- Between 31-35 min.
- Between 36- 40 min.
- Between 41-45 min
- More than 45 min.

**5. What is your walking distance from the parking to your end destination?**

- Between 1m and 100m
- Between 101 and 200m
- Between 201m and 300m
- Between 301m and 400m
- Between 401m and 500m
- Between 500 and 1km
- More than 1km

**6. How many minutes you spend for searching parking**

- Less than 5min.
- Between 6-10 min.
- Between 11-15 min.
- Between 16-20 min.
- Between 21-25 min.
- Between 26-30 min.
- Between 31-35 min.
- Between 36-40 min.
- Between 41-45 min.
- Between 46-50 min.
- Between 51-55 min.
- Between 56-60 min.
- More than 1hour

**7. How much is your monthly income**

- Less than 100,000Rwf
- 100,001Rwf – 200.000Rwf
- 200,001Rwf – 300,000Rwf
- 300,001Rwf – 400,000Rwf
- 400,000Rwf – 500,000Rwf

- 500,001Rwf – 600,000Rwf
- 600,001Rwf – 700,000Rwf
- 700,001Rwf – 800,000Rwf
- 800,001Rwf – 900,000Rwf
- 900,001Rwf – 1,000,000Rwf
- 1,000,001Rwf – 1,500,000Rwf
- 1,500,001Rwf – 2,000,000Rwf
- 2,000,001 Rwf – 2,500,000Rwf
- 2,500,001Rwf – 5,000,000Rwf
- More than 5,000,000Rwf

**8. What is the method of the parking fee do you use**

- Hourly parking fee
- Daily parking fee
- Monthly parking

**a. If it is Daily parking fee is how much? Tick at the box below**

- Less than 500 Rwf
- Between 600 -1000 Rwf
- Between 1100 - 1500Rwf
- Between 1600- 2000 Rwf
- Betwee 2100 – 2500 Rwf
- More than 2,500 Rwf

**b. If it is Monthly parking fee is how much? Tick at the box below**

- Less than 5,000 Rwf
- Between 6,000 -10,000 Rwf
- Between 11,000 – 15,000Rwf
- Between 16,000- 20,000 Rwf
- Betwee 21,000 – 25,000 Rwf
- Between 26,000 -30,000 Rwf
- Between 31,000 – 35,000 Rwf
- Between 36,000 – 40,000Rwf
- Between 41,000-45,000Rwf
- Between 46,000Rwf – 50,000Rwf
- More than 50,000 Rwf

## **B. PART 2**

**What is your choice preference in the following alternatives for a typical trip of about 10 km?**

### Choice 1:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	25	0	35	275	
Avail parking facility	0	15	30	400	

### Choice 2:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	20	0	30	300	
Avail parking facility	0	10	25	600	

### Choice 3:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	30	0	40	225	
Avail parking facility	0	20	35	300	

### Choice 4:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	15	0	25	350	
Avail parking facility	0	5	20	1100	

### Choice 5:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	35	0	45	175	
Avail parking facility	0	25	40	200	

### Choice 6:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	15	0	20	375	
Avail parking facility	0	5	15	1,400	

### Choice 7:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	40	0	50	100	
Avail parking facility	0	30	45	0	

### Choice 8:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	15	0	20	375	
Avail parking facility	0	5	15	1400	

### Choice 9:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
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Use Alternative means of transport including PT	35	0	50	125	
Avail parking facility	0	25	40	200	

### Choice 10:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	10	0	30	375	
Avail parking facility	0	5	20	1,100	

### Choice 11:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	40	0	40	150	
Avail parking facility	0	10	45	500	

### Choice 12:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	10	0	20	475	
Avail parking facility	0	5	15	1400	

### Choice 13:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	40	0	15	250	
Avail parking facility	0	10	15	800	

### Choice 14:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
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Use Alternative means of transport including PT	20	0	30	300	
Avail parking facility	0	5	20	1100	

### Choice 15:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	40	0	25	200	
Avail parking facility	0	5	45	700	

### Choice 16:

Option	Walking and waiting time	Searching time	In Vehicle time	Parking fee/fare	Tick Choice
Use Alternative means of transport including PT	10	0	20	475	
Avail parking facility	0	0	15	1500	

### Appendix II: Some Results from SPSS

#### Variables in the Equation

	B	S.E.	Wald	df	Sig.	Exp(B)
Step 0 Constant	.000	.029	.000	1	1.000	1.000

#### The Coefficient of Variables in Model for parking Costs

	B	S.E.	Wald	df	Sig.	Exp(B)
W_WT	-6.636	.287	536.093	1	.000	.001
S_T_hr	-1.428	.461	9.603	1	.002	.240
Step 1 <sup>a</sup> I_V_T_hr	-4.747	.249	363.362	1	.000	.009
Cost	-.005	.000	1027.901	1	.000	.995
Constant	6.699	.227	867.713	1	.000	811.938

a. Variable(s) entered on step 1: W\_WT, S\_T\_hr, I\_V\_T\_hr, Cost.

## APPENDIX III

### 1. SPECIMEN FORM OF DATA RECORDING/PARKING USAGE BY PATROL SURVEY (Morning)

PARKING SURVEY: OF-STREET PARKING												PARKING SURVEY: OF-STREET PARKING												
NAME OF PARKING: UTC												NAME OF PARKING: UTC												
PARKING LOCATION: DOWN SIDE												PARKING LOCATION: DOWN SIDE												
POSITION Entrance												POSITION Entrance												
DATE:												DATE:												
TIME:												TIME:												
6:30	6:45	7:00	7:15	7:30	7:45	8:00	8:15	8:30	8:45	9:00	9:15	9:30	9:45	10:00	10:15	10:30	10:45	11:00	11:15	11:30	11:45	12:00	12:15	12:30

## 2. SPECIMEN FORM OF DATA RECORDING/PARKING USAGE BY PATROL SURVEY (Afternoon)

PARKING : ON-STREET PARKING								PARKING SURVEY: ON STREET PARKING							
PORTION OF THE ROAD:								PORTION OF THE ROAD:							
PARKING SIDES: LEFT AND RIGHT								PARKING SIDES: LEFT AND RIGHT							
DATE:								DATE:							
TIME:								TIME:							
6:30		7:00		7:30		8:00		8:30		9:00		9:30		10:00	
L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.

**APPENDIX IV: TABLE SHOWING PARKING ACCUMULATION IN THE AREA OF STUDY**

Time Period	6:30-6:59 Hrs	7:00-7:29 Hrs	7:30-7:59 Hrs	8:00-8:29 Hrs	8:30-8:59 Hrs	9:00-9:29 Hrs	9:30-9:59 Hrs	10:00-10:29 Hrs	10:30-10:59 Hrs	11:00-11:29 Hrs	11:30-11:59 Hrs	12:00-12:29 Hrs	12:30-12:59 Hrs	13:00-13:29 Hrs	13:30-13:59 Hrs	14:00-14:29 Hrs	14:30-14:59 Hrs	15:00-15:29 Hrs	15:30-15:59 Hrs	16:00-16:29 Hrs	16:30-16:59 Hrs	17:00-17:29 Hrs	17:30-17:59 Hrs	18:00-18:29 Hrs	18:30-18:59 Hrs	19:00-19:29 Hrs	19:30-19:59 Hrs	20:00-20:29 Hrs	20:30-20:59 Hrs	21:00-21:29 Hrs	
Vehicles parked	30	31	58	79	122	144	159	175	189	182	187	185	196	190	177	176	182	192	181	184	200	190	184	190	170	156	121	113	84	56	
Common vehicles	24	20	19	16	16	14	15	15	14	14	13	12	14	13	15	12	11	11	11	11	11	11	11	10	11	9	13	10	10		
Departure	6	11	39	63	106	130	144	160	175	168	174	173	182	177	162	164	171	181	170	173	189	179	173	180	159	147	108	103	74	<b>4041</b>	
Arrival	7	38	60	106	128	145	160	174	168	173	172	184	176	164	161	170	181	170	173	189	179	173	179	160	145	112	100	74	46	<b>4067</b>	
Cumulative Arrival	0	7	45	105	211	339	484	644	818	986	1159	1331	1515	1691	1855	2016	2186	2367	2537	2710	2899	3078	3251	3430	3590	3735	3847	3947	4021	4067	<b>58871</b>
Cumulative Departure	0	6	17	56	119	225	355	499	659	834	1002	1176	1349	1531	1708	1870	2034	2205	2386	2556	2729	2918	3097	3270	3450	3609	3756	3864	3967	4041	<b>55288</b>
Accumulation	0	1	28	49	92	114	129	145	159	152	157	155	166	160	147	146	152	162	151	154	170	160	154	160	140	126	91	83	54	26	<b>3583</b>

**APPENDIX V: TABLE SHOWING CALCULATIONS FOR PARKING STRESS IN EXISTING 200-SPACES PARKING FACILITIES (2012-2017)**

<b>Overall length</b>	<b>Traffic Growth Rate</b>						<b>Available space</b>						
550m	7.5%						100						
	2013	2014	2015	2016	2017	2018							
<b>Time Period</b>	<b>Observed No of vehicles parked in 2013</b>	<b>Predicted No of vehicles parked in 2014</b>	<b>Predicted No of vehicles parked in 2015</b>	<b>Predicted No of vehicles parked in 2016</b>	<b>Predicted No of vehicles parked in 2017</b>	<b>Predicted No of vehicles parked in 2018</b>	<b>Parking stress for 2013</b>	<b>Parking stress for 2014</b>	<b>Parking stress for 2015</b>	<b>Parking stress for 2016</b>	<b>Parking stress for 2017</b>	<b>Parking stress for 2018</b>	
6:30hrs-6:59hrs	30	32	37	46	62	89	30.00%	32.25%	37.27%	46.30%	61.83%	88.77%	
7:00hrs-7:29hrs	31	33	39	48	64	92	31.00%	33.33%	38.51%	47.84%	63.89%	91.73%	
7:30hrs-7:59hrs	58	62	72	90	120	172	58.00%	62.35%	72.05%	89.51%	119.54%	171.61%	
8:00hrs-8:29hrs	79	85	98	122	163	234	79.00%	84.93%	98.14%	121.92%	162.82%	233.75%	
8:30hrs-8:59hrs	122	131	152	188	251	361	122.00%	131.15%	151.56%	188.28%	251.45%	360.98%	
9:00hrs-9:29hrs	144	155	179	222	297	426	144.00%	154.80%	178.89%	222.24%	296.79%	426.08%	
9:30hrs-9:59hrs	159	171	198	245	328	470	159.00%	170.93%	197.53%	245.38%	327.70%	470.46%	
10:00hrs-10:29hrs	175	188	217	270	361	518	175.00%	188.13%	217.40%	270.08%	360.68%	517.80%	

10:30hrs -													
10:59hrs	189	203	235	292	390	559	189.00%	203.18%	234.79%	291.68%	389.53%	559.23%	
11:00hrs -													
11:29hrs	182	196	226	281	375	539	182.00%	195.65%	226.10%	280.88%	375.11%	538.52%	
11:30hrs -													
11:59hrs	187	201	232	289	385	553	187.00%	201.03%	232.31%	288.60%	385.41%	553.31%	
12:00hrs -													
12:29hrs	185	199	230	286	381	547	185.00%	198.88%	229.82%	285.51%	381.29%	547.39%	
12:30hrs -													
12:59hrs	196	211	243	302	404	580	196.00%	210.70%	243.49%	302.49%	403.96%	579.94%	
13:00hrs -													
13:29hrs	190	204	236	293	392	562	190.00%	204.25%	236.04%	293.23%	391.60%	562.19%	
1330hrs -													
1359hrs	177	190	220	273	365	524	177.00%	190.28%	219.89%	273.16%	364.80%	523.72%	
1400hrs -													
1429hrs	176	189	219	272	363	521	176.00%	189.20%	218.64%	271.62%	362.74%	520.76%	
1430hrs -													
1459hrs	182	196	226	281	375	539	182.00%	195.65%	226.10%	280.88%	375.11%	538.52%	
1500hrs -													
1529hrs	192	206	239	296	396	568	192.00%	206.40%	238.52%	296.31%	395.72%	568.10%	
1530 hrs- 1559hrs	181	195	225	279	373	536	181.00%	194.58%	224.86%	279.34%	373.05%	535.56%	

1600hrs -													
1629hrs	184	198	229	284	379	544	184.00%	197.80%	228.58%	283.97%	379.23%	544.43%	
16:30hrs -													
16:59hrs	200	215	248	309	412	592	200.00%	215.00%	248.46%	308.66%	412.21%	591.78%	
17:00hrs -													
17:29hrs	190	204	236	293	392	562	190.00%	204.25%	236.04%	293.23%	391.60%	562.19%	
17:30hrs -													
17:59hrs	184	198	229	284	379	544	184.00%	197.80%	228.58%	283.97%	379.23%	544.43%	
18:00hrs -													
18:29hrs	190	204	236	293	392	562	190.00%	204.25%	236.04%	293.23%	391.60%	562.19%	
18:30hrs -													
18:59hrs	170	183	211	262	350	503	170.00%	182.75%	211.19%	262.36%	350.38%	503.01%	
19:00hrs -													
19:29hrs	156	168	194	241	322	462	156.00%	167.70%	193.80%	240.76%	321.52%	461.58%	
19:30hrs -													
19:59hrs	121	130	150	187	249	358	121.00%	130.08%	150.32%	186.74%	249.38%	358.02%	
20:00hrs -													
20:29hrs	113	121	140	174	233	334	113.00%	121.48%	140.38%	174.39%	232.90%	334.35%	
20:30hrs -													
20:59hrs	84	90	104	130	173	249	84.00%	90.30%	104.35%	129.64%	173.13%	248.55%	
21:00 hrs- 21:29hrs	56	60	70	86	115	166	56.00%	60.20%	69.57%	86.42%	115.42%	165.70%	



**APPENDIX VI: TABLE SHOWING CALCULATIONS FOR PARKING DURATION (TURNOVER)**

Time period	Less than 30 min	30 - 60 min	60-90 min	90-120 min	120-150 min	150-180 min	180-210 min	210-240 min	240-270 min	270-300 min	300-330 min	330-360 min	360-390 min	390-420 min	420-450 min	450-480 min	480-510 min	510-540 min	540-570 min	570-600 min	600-630 min	630-660 min	660-690 min	690-710 min	710-740 min	740-770 min	770-800 min	800-830 min	830-860 min	860-890 min			
counting at 6:30	7	4	1	3	0	2	1	0	1	0	1	1	2	1	2	3	1	0	0	0	0	0	0	0	1	1	2	4	3	0	11		
counting at 7:00	1	5	2	2	1	1	1	1	0	1	0	2	1	0	1	1	0	0	0	0	5	5	0	1	4	3	2	0	12	0			
counting at 7:30	15	2	9	11	7	1	1	2	1	1	4	0	2	1	2	1	0	2	3	0	2	2	3	5	1	2	1	13	0	0			
counting at 8:00	17	10	3	2	2	3	0	5	3	3	0	4	4	2	1	0	0	1	4	1	3	4	7	4	3	1	14	0	0	0			
counting at 8:30	31	13	3	1	4	2	5	3	8	2	5	3	2	3	1	1	4	7	1	4	2	9	8	5	1	16	0	0	0	0			
counting at 9:00	47	10	8	12	2	5	2	7	2	4	4	4	2	1	2	1	5	4	5	2	9	9	7	4	17	0	0	0	0	0			
counting at 9:30	31	22	16	2	4	3	9	4	0	5	2	1	0	0	2	9	1	8	4	11	8	7	4	16	0	0	0	0	0	0			
counting at 10:00	28	23	8	7	7	10	7	3	5	0	3	4	1	4	8	3	8	4	10	8	5	5	23	0	0	0	0	0	0	0	0		
counting at 10:30	46	16	13	8	13	5	5	7	1	5	2	1	1	5	4	10	3	8	8	7	5	22	0	0	0	0	0	0	0	0	0		
counting at 11:00	36	22	13	21	4	2	5	1	4	3	1	7	13	3	9	8	5	8	7	5	22	0	0	0	0	0	0	0	0	0	0		
counting at 11:30	37	20	29	7	0	4	5	2	2	0	1	10	3	9	8	4	8	8	5	22	0	0	0	0	0	0	0	0	0	0	0		
counting at 12:00	32	42	10	2	5	8	3	0	3	3	8	3	8	7	10	5	7	7	20	0	0	0	0	0	0	0	0	0	0	0	0		

counting at 12:30	29	28	4	9	8	4	2	4	1	10	4	9	9	11	4	8	7	20	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 13:00	41	19	14	9	5	4	4	1	11	8	3	9	13	4	4	5	23	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 13:30	34	20	13	11	2	7	2	12	8	7	10	13	4	4	4	24	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 14:00	32	16	15	9	4	0	12	7	9	13	14	7	5	4	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 14:30	37	26	11	8	1	11	10	8	11	17	8	7	3	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 15:00	38	14	16	9	13	10	11	9	16	11	8	3	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 15:30	41	21	10	20	10	14	10	14	10	5	4	24	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 16:00	36	24	23	13	16	10	12	9	10	4	23	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 16:30	58	31	15	19	13	12	11	9	3	24	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 17:00	39	34	19	16	16	11	11	5	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 17:30	32	40	15	19	13	17	5	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 18:00	54	24	24	14	16	9	25	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 18:30	53	37	21	12	11	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
counting at 19:00	39	31	20	12	32	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
counting at 19:30	37	19	13	33	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
counting at 20:00	40	23	41	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
counting at 20:30	20	49	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
counting at 21:00	61	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total number of vehicle	1049	644	390	288	211	184	161	138	135	129	107	112	100	86	88	84	72	75	68	60	62	63	51	38	28	25	22	16	12	11								
Percentage	23.26%	14.28%	8.65%	6.38%	4.69%	4.08%	3.57%	3.07%	3.00%	2.85%	2.37%	2.49%	2.22%	1.91%	1.96%	1.86%	1.59%	1.67%	1.50%	1.33%	1.38%	1.40%	1.14%	0.85%	0.63%	0.56%	0.48%	0.36%	0.27%	0.24%								

**APPENDIX VII: TABLE SHOWING PARKING ACCUMULATION IN THE AREA OF THE STUDY (OF-STREET PARKING)**

Time Period	6:30-6:44 Hrs	6:45- 6:59Hrs	7:00- 7:14Hrs	7:15- 7:29Hrs	7:30- 7:44Hrs	7:45- 7:59Hrs	8:00- 8:14Hrs	8:15- 8:29Hrs	8:30- 8:44Hrs	8:45- 8:59Hrs	9:00- 9:14Hrs	9:15- 9:29Hr	9:30- 9:44Hrs	9:45- 9:59Hr	10:00- 10:14Hrs	10:15- 10:29Hrs	10:30- 10:44Hrs	10:45- 10:59Hrs	11:00- 11:14Hrs	11:15- 11:29Hrs	11:30- 11:44Hrs	11:45- 11:59Hrs	12:00:12:1 4Hrs	12:15- 12:29Hrs	12:30- 12:44Hrs	12:45- 12:59Hrs
Vehicles Arrive	2	4	5	5	12	20	24	15	14	12	14	15	22	17	25	18	25	11	34	33	35	25	23	24	33	20
Depart.		2	1	1	2	0	8	7	14	12	9	13	8	7	16	14	23	22	19	17	23	47	16	26	27	26
Arriv.		2	1	1	2	0	8	7	14	12	9	13	8	7	16	14	23	22	19	17	23	47	16	26	27	26
Cum. Arrival	2	6	11	16	28	48	72	87	101	113	127	142	164	181	206	224	249	260	294	327	362	387	410	434	467	487
Cum. Departure	2	3	4	6	6	14	21	35	47	56	69	77	84	100	114	137	159	178	195	218	265	281	307	334	360	395
Accumulation	0	3	7	10	22	34	51	52	54	57	58	65	80	81	92	87	90	82	99	109	97	106	103	100	107	92

Time Period	13:00- 13:14Hrs	13:15- 13:29Hrs	13:30- 13:44Hrs	13:45- 13:59Hrs	14:00- 14:14Hrs	14:15- 14:39Hrs	14:30- 14:44Hrs	14:45- 14:59Hrs	15:00- 15:14Hrs	15:15- 15:29Hrs	15:30- 15:44Hrs	15:45- 15:59Hrs	16:00- 16:14Hrs	16:15- 16:29Hrs	16:30- 16:44Hrs	16:45- 16:59Hrs	17:00- 17:14Hrs	17:15- 17:29Hrs	17:30- 17:44Hrs	17:45- 17:59Hrs	18:00- 18:14Hrs	18:15- 18:29Hrs	18:30- 18:45Hrs	18:45- 18:59Hrs	19:00- 19:14Hrs	19:15- 19:29Hrs	19:30- 19:44Hrs	19:45- 19:59Hrs	20:00- 20:14Hrs	20:15- 20:29Hrs	20:30- 20:44Hrs	20:45- 20:59Hrs	21:00- 21:14Hrs	
Vehicles Arrived	16	24	15	28	28	21	32	19	35	24	25	19	21	38	11	26	25	32	26	21	26	14	31	21	15	21	16	13	14	12	13	6	10	
Depart.		35	18	13	37	23	19	19	25	26	27	20	23	32	28	20	24	20	22	28	12	33	32	25	23	32	22	25	28	21	26	12	22	15
Arriv.		35	18	13	37	23	19	19	25	26	27	20	23	32	28	20	24	20	22	28	12	33	32	25	23	32	22	25	28	21	26	12	22	15
Cum. Arrival	503	527	542	570	598	619	651	670	705	729	754	773	794	832	843	869	894	926	952	973	999	1013	1044	1065	1080	1101	1117	1130	1144	1156	1169	1175	1185	
Cum. Departure	413	426	463	486	505	524	549	575	602	622	645	677	705	725	749	769	791	819	831	864	896	921	944	976	998	1023	1051	1072	1098	1110	1132	1147	1158	
Accumulation	90	101	79	84	93	95	102	95	103	107	109	96	89	107	94	100	103	107	121	109	103	92	100	89	82	78	66	58	46	46	37	28	27	

**APPENDIX VIII: TABLE SHOWING CALCULATIONS FOR PARKING STRESS IN EXISTING 200-SPACES PARKING FACILITIES (2012-2017)**

Overall length	Traffic Growth Rate						Available space						
550m	0.07						136						
	2013	2014	2015	2016	2017	2018							
Time Period	Observed No of vehicles parked in 2013	Predicted No of vehicles parked in 2014	Predicted No of vehicles parked in 2015	Predicted No of vehicles parked in 2016	Predicted No of vehicles parked in 2017	Predicted No of vehicles parked in 2018	Parking stress for 2013	Parking stress for 2014	Parking stress for 2015	Parking stress for 2016	Parking stress for 2017	Parking stress for 2018	
6:30-6:44 Hrs	0	0	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
6:45-6:59Hrs	3	3	4	5	6	10	2.2%	2.4%	2.8%	3.5%	4.8%	7.0%	
7:00-7:14Hrs	7	8	9	11	15	22	5.1%	5.6%	6.5%	8.2%	11.1%	16.3%	
7:15-7:29Hrs	10	11	13	16	22	32	7.4%	7.9%	9.3%	11.7%	15.9%	23.3%	
7:30-7:44hrs	22	24	28	35	47	70	16.2%	17.5%	20.4%	25.7%	34.9%	51.3%	
7:45-7:59Hrs	34	37	43	54	73	108	25.0%	27.0%	31.5%	39.7%	54.0%	79.3%	
8:00-8:14Hrs	51	55	64	81	110	162	37.5%	40.5%	47.2%	59.5%	81.0%	119.0%	
8:15-8:29Hrs	52	56	66	83	112	165	38.2%	41.3%	48.2%	60.7%	82.5%	121.3%	
8:30-8:44Hrs	54	58	68	86	117	171	39.7%	42.9%	50.0%	63.0%	85.7%	126.0%	

8:45-8:59Hrs	57	62	72	90	123	181	41.9%	45.3%	52.8%	66.5%	90.5%	133.0%
9:00-9:14Hrs	58	63	73	92	125	184	42.6%	46.1%	53.7%	67.7%	92.1%	135.3%
9:15-9:29Hr	65	70	82	103	140	206	47.8%	51.6%	60.2%	75.8%	103.2%	151.6%
9:30-9:44Hrs	80	86	101	127	173	254	58.8%	63.5%	74.1%	93.3%	127.0%	186.6%
9:45-9:59Hr	81	87	102	129	175	257	59.6%	64.3%	75.0%	94.5%	128.6%	188.9%
10:00-9:14Hrs	92	99	116	146	199	292	67.6%	73.1%	85.2%	107.3%	146.0%	214.6%
10:15-10:29Hrs	87	94	110	138	188	276	64.0%	69.1%	80.6%	101.5%	138.1%	202.9%
10:30-10:44Hrs	90	97	113	143	194	285	66.2%	71.5%	83.4%	105.0%	142.9%	209.9%
10:45-10:59Hrs	82	89	103	130	177	260	60.3%	65.1%	76.0%	95.7%	130.2%	191.3%
11:00-11:14Hrs	99	107	125	157	214	314	72.8%	78.6%	91.7%	115.5%	157.2%	230.9%
11:15-11:29Hrs	109	118	137	173	235	346	80.1%	86.6%	101.0%	127.2%	173.0%	254.2%
11:30-11:44Hrs	97	105	122	154	209	308	71.3%	77.0%	89.8%	113.2%	154.0%	226.3%
11:45-11:59Hrs	106	114	134	168	229	336	77.9%	84.2%	98.2%	123.7%	168.3%	247.2%
12:00:12:14Hrs	103	111	130	163	222	327	75.7%	81.8%	95.4%	120.2%	163.5%	240.2%
12:15-12:29Hrs	100	108	126	159	216	317	73.5%	79.4%	92.6%	116.7%	158.7%	233.2%
12:30-12:44Hrs	107	116	135	170	231	339	78.7%	85.0%	99.1%	124.8%	169.9%	249.6%

12:45-12:59Hrs	92	99	116	146	199	292	67.6%	73.1%	85.2%	107.3%	146.0%	214.6%
13:00-13:14Hrs	90	97	113	143	194	285	66.2%	71.5%	83.4%	105.0%	142.9%	209.9%
13:15-13:29Hrs	101	109	127	160	218	320	74.3%	80.2%	93.6%	117.8%	160.3%	235.6%
13:30-13:44Hrs	79	85	100	125	171	251	58.1%	62.7%	73.2%	92.2%	125.4%	184.3%
13:45-13:59Hrs	84	91	106	133	181	266	61.8%	66.7%	77.8%	98.0%	133.3%	195.9%
14:00-14:14Hrs	93	100	117	148	201	295	68.4%	73.9%	86.1%	108.5%	147.6%	216.9%
14:15-14:39Hrs	95	103	120	151	205	301	69.9%	75.4%	88.0%	110.8%	150.8%	221.6%
14:30-14:44Hrs	102	110	128	162	220	324	75.0%	81.0%	94.5%	119.0%	161.9%	237.9%
14:45-14:59Hrs	95	103	120	151	205	301	69.9%	75.4%	88.0%	110.8%	150.8%	221.6%
15:00-15:14Hrs	103	111	130	163	222	327	75.7%	81.8%	95.4%	120.2%	163.5%	240.2%
15:15-15:29Hrs	107	116	135	170	231	339	78.7%	85.0%	99.1%	124.8%	169.9%	249.6%
15:30-15:44Hrs	109	118	137	173	235	346	80.1%	86.6%	101.0%	127.2%	173.0%	254.2%
15:45-15:59Hrs	96	104	121	152	207	305	70.6%	76.2%	88.9%	112.0%	152.4%	223.9%
16:00-16:14Hrs	89	96	112	141	192	282	65.4%	70.7%	82.4%	103.8%	141.3%	207.6%
16:15-16:29Hrs	107	116	135	170	231	339	78.7%	85.0%	99.1%	124.8%	169.9%	249.6%
16:30-16:44Hrs	94	102	118	149	203	298	69.1%	74.6%	87.1%	109.7%	149.2%	219.3%

16:45-16:59Hrs	100	108	126	159	216	317	73.5%	79.4%	92.6%	116.7%	158.7%	233.2%
17:00-17:14Hrs	103	111	130	163	222	327	75.7%	81.8%	95.4%	120.2%	163.5%	240.2%
17:15-17:29Hrs	107	116	135	170	231	339	78.7%	85.0%	99.1%	124.8%	169.9%	249.6%
17:30-17:44Hrs	121	131	152	192	261	384	89.0%	96.1%	112.1%	141.2%	192.1%	282.2%
17:45-17:59Hrs	109	118	137	173	235	346	80.1%	86.6%	101.0%	127.2%	173.0%	254.2%
18:00-18:14Hrs	103	111	130	163	222	327	75.7%	81.8%	95.4%	120.2%	163.5%	240.2%
18:15-18:29Hrs	92	99	116	146	199	292	67.6%	73.1%	85.2%	107.3%	146.0%	214.6%
18:30-18:45Hrs	100	108	126	159	216	317	73.5%	79.4%	92.6%	116.7%	158.7%	233.2%
18:45-18:59Hrs	89	96	112	141	192	282	65.4%	70.7%	82.4%	103.8%	141.3%	207.6%
19:00-19:14Hrs	82	89	103	130	177	260	60.3%	65.1%	76.0%	95.7%	130.2%	191.3%
19:15-19:29Hrs	78	84	98	124	168	247	57.4%	61.9%	72.2%	91.0%	123.8%	181.9%
19:30-19:44Hrs	66	71	83	105	142	209	48.5%	52.4%	61.1%	77.0%	104.8%	153.9%
19:45-19:59Hrs	58	63	73	92	125	184	42.6%	46.1%	53.7%	67.7%	92.1%	135.3%
20:00-20:14Hrs	46	50	58	73	99	146	33.8%	36.5%	42.6%	53.7%	73.0%	107.3%
20:15-20:29Hrs	46	50	58	73	99	146	33.8%	36.5%	42.6%	53.7%	73.0%	107.3%
20:30-20:44Hrs	37	40	47	59	80	117	27.2%	29.4%	34.3%	43.2%	58.7%	86.3%

20:45- 20:59Hrs	28	30	35	44	60	89	20.6%	22.2%	25.9%	32.7%	44.4%	65.3%
21:00- 21:14Hrs	27	29	34	43	58	86	19.9%	21.4%	25.0%	31.5%	42.9%	63.0%



**DATA RECORDED / PARKING USAGE BY PATROL SURVEY (ON-STREET PARKING ONLY)**

PARKING SURVEY: ON-STREET PARKING								PARKING SURVEY: ON STREET PARKING							
PORTION OF THE ROAD: KN2 <sup>ST</sup>								PORTION OF THE ROAD: KN2 <sup>ST</sup>							
PARKING SIDES: LEFT AND RIGHT								PARKING SIDES: LEFT AND RIGHT							
DATE:								DATE:							
TIME:								TIME:							
6:30		7:00		7:30		8:00		8:30		9:00		9:30		10:00	
L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.
RAB930W	RAA584Y	RAB930W	RAA584Y	RAB930W	RAB759Z	RAB272Y	RAB693T	RAC620L	RAA584Y	RAC620L	RAB759Z	RAB272Y	RAB759Z	RAA228P	RAC707I
RAA065F	RAB888P	RAA065F	RAB888P	RAA065F	RAA584Y	RAB662L	RAA584Y	RAB272Y	RAB759Z	RAB272Y	RAA584Y	RAB442X	RAA584W	RAB272Y	IT839RD
RAA611U	RAC196P	RAA611U	RAC196A	RAA611U	RAB888P	RAC862H	RAA024F	RAB662L	RAA024F	RAA223S	RAA024F	RAC620L	RAB560S	RAB624F	RAB656K
RAC457D	RAB093T	RAC457D	RAB093T	RAC457D	RAB972G	RAB930W	RAC946D	RAB887G	RAC196A	RAB887G	RAA293Y	RAB887G	RAA263Z	RAB191H	RAB739I
RAA069B	IT839RD	RAB235L	RAB557U	RAC647E	RAC196A	RAA065F	RAC196A	RAB335J	RAA004P	RAC869H	RAC196A	RAB976Y	RAA293X	UN152RA	RAB308B
RAA811Z	RAB557U	RAA069B	RAB344N	IT104RC	RAB093T	RAC457D	RAA004P	RAC869H	RAB093T	RAB930W	RAA004P	RAC424F	RAA232H	RAB976Y	RAC004I
RAA672U	RAB344N	RAA811Z	RAA621X	RAC125B	RAC190A	RAB131W	RAB093T	RAB930W	GR274D	RAA065F	RAC794A	RAC869H	RAC313H	RAC424F	RAA072T
RAC821H	RAA649I	RAA672U	RAA649I	RAA069B	RAB557U	RAC647E	RAB656K	RAA065F	RAC372K	RAC457D	RAB093T	RAB876K	RAA432I	RAC223J	RAB067W
RAC138F	RAB337T	RAC821H	RAB337T	RAA811Z	RAB344N	RAC887D	IT839RD	RAC457S	RAB656K	RAC580J	RAB067W	RAB930W	RAC196A	RAC869H	RAB093T
RAC833H	RAC572C	RAC138F	RAC572C	RAA672U	RAA621X	RAA069B	RAB740Y	RAB131W	IT839RD	RAC889A	RAA072T	RAB952U	RAA004P	RAB930W	RAB427C
RAB221Z	RAA997M	RAC833H	RAA977M	RAC821H	RAB439H	RAA811Z	RAC190A	RAA730Q	RAB495I	RAB131W	RAC359F	RAB294N	RAB122D	RAB952U	RAB122D
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RAA315Q	RAC134B	RAB270R	RAC134B	RAB221Z	RAC572C	RAC821H	RAC831B	RAB560V	RAB740Y	RAB832Q	IT839RD	RAC794A	RAA072T	RAA760F	RAC620B
	RAA977M	RAA315Q	RAA236R	RAB443P	RAA977M	RAC688E	RAC433B	RAC887D	RAC190A	RAC647E	RAC707I	RAB516Y	RAC004I	RAC794A	RAB126I
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														RAC184H	
														RAB662L	
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														RAB558U	

PARKING SURVEY: ON STREET PARKING								PARKING SURVEY: ON STREET PARKING							
PORTION OF THE ROAD: KN2 <sup>ST</sup>								PORTION OF THE ROAD: KN2 <sup>ST</sup>							
PARKING SIDES: LEFT AND RIGHT								PARKING SIDES: LEFT AND RIGHT							
DATE:								DATE:							
TIME:								TIME:							
10:30		11:00		11:30		12:00		12:30		13:00		13:30		14:00	
L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.
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RAA263Z		RAB624F		RAB560N		UAS266C		RAB753V		RAB394L					
				RAC255G		RAC988C		RAA727U		GP934A					
				RAC580J		RAB558U		RAC844J		RAA293Y					
				RAB516V				RAC784H		RAB022F					
								BUB7605A		RAB444M					
								RAB952U		RAB558U					
								RAA910X							



PARKING SURVEY: ON STREET PARKING PORTION OF THE ROAD: KN2 <sup>ST</sup> PARKING SIDES: LEFT AND RIGHT DATE: TIME:								PARKING SURVEY: ON STREET PARKING PORTION OF THE ROAD: KN2 <sup>ST</sup> PARKING SIDES: LEFT AND RIGHT DATE: TIME:							
14:30		15:00		15:30		16:00		16:30		17:00		17:30		18:00	
L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.
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RAB272Y	RAB960N	RAB272Y	RAB960N	RAB934H	RAA146Q	RAB934H	RAA146Q	RAB009N	RAC313H	RAB272Y	RAA263Z	RAB480Z	RAC424F	RAA101A	RAC424F
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RAB442I	RAB294I	RAB383M	RAC239E	RAA673K	RAC239E	RAB383M	RAB343P	RAB383M	RAC138F	RAB442I	RAB294I	RAC276G	RAA051V	RAB723L	RAC921J
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UAP200M	RAB023C	RAB383N	RAC579K	RAA747R	RAA669U	RAB383Y	RAA646K	RAA236R	RAB899H	RAC145J	RAC438B	RAA539Z	RAA236N	RAB185S	RAA669U
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		RAB662L	RAC565F	RAC053J		RAC929J		RAC353G	RAC844J	RAA377Y	RAA293Y	RAB480L		RAA671G	
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		RAB934H	RAB555Q					RAC601J	RAA960N	RAB480Z				RAA833C	
			RAA146Q					RAC735H	RAA263Z	RAB910X				RAB016F	
			RAC086A					RAB131W	RAA557Q					RAB253E	
								IT817RD	RAA584Y					RAB447H	
								RAB594U	GR845C					RAB972Q	
								RAB599W							
								RAB624F							

PARKING SURVEY: ON STREET PARKING PORTION OF THE ROAD: KN2 <sup>ST</sup> PARKING SIDES: LEFT AND RIGHT DATE: TIME:								PARKING SURVEY: ON STREET PARKING PORTION OF THE ROAD: KN2 <sup>ST</sup> PARKING SIDES: LEFT AND RIGHT DATE: TIME:					
18:30		19:00		19:30		20:00		20:30		21:00		21:30	
L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.	L.	R.
RAA910X	RAA231F	RAB972G	RAA928E	RAA482W	RAA584Y	RAA482W	RAA584Y	RAA482W	RAA584Y	RAB447H	RAA584Y		
RAB965P	RAA584Y	RAB447H	RAB960N	RAB972G	RAA928T	RAB972G	RAA928T	RAB272Y	RAA928T	RAA480I	RAB960N		
RAB662L	RAA669U	UAS775A	RAC424F	RAB447H	RAB960N	RAB272Y	RAB960N	RAA377Y	RAB485C	RAB272Y	RAC313H		
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IT817RD	RAC313H	RAB558Y	RAA232H	RAB662I	RAC313H	RAA760F	RAC313H	RAB585Y	RAC424F	RAA065F	RAA293Y		
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RAC620B	RAB093T	RAB616S	RAB067W	RAB311S	RAB656K	RAB910U	RAB930W	RAB558U	RAB930W	RAC821H	RAB409P		
RAB616D	RAB067W	RAB997S	RAB930W	RAA941W	IT839RD	RAC580J	IT839RD	RAC451F	IT839RD	F3546A	RAB579I		
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